i2P2M
International Institute of
Projects & Program Management

Building PM Competencies in a World of Change
Spearheading AI driven Project Management &
Pioneering Project Management Certification Worldwide

In association with

SCOPE
PROMOTING EXCELLENCE
- an apex body of
Public Sector Enterprises (PSEs) in India

Seventh National

Three days Workshop on

TOTALITY OF PROJECT MANAGEMENT (TPM)

prepares for the ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM)

TPM training will be followed by CIPM exam on 3rd day of the workshop from 3.00 pm - 5.45 pm

12-13-14 October 2026 (Mon-Tue-Wed)

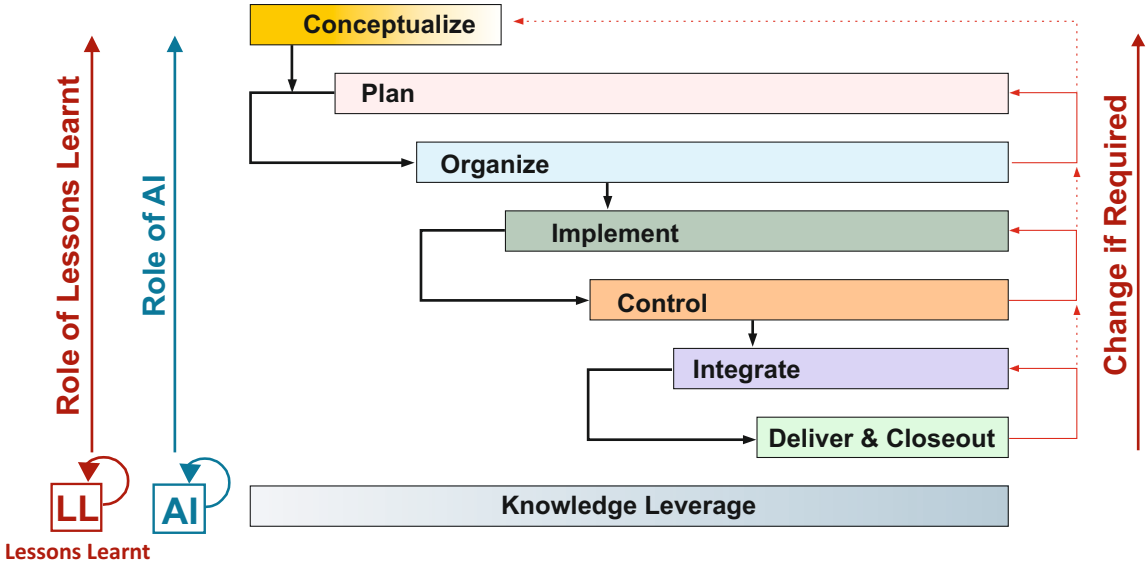
Tagore Chamber, SCOPE Convention Centre, Lodhi Road, New Delhi

Totality of Project Management is in line with **NITI Aayog's** above recommendation

NITI Aayog recognises **i2P2M as a Global Project Management Certification Body**

Excerpts from **NITI Aayog** Task Force Report on Project & Program Management

"The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. **Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage**".



Artificial Intelligence (AI) will act as a catalyst throughout the project life cycle

Build competencies and make your company competitive in the world of change

About Organisers

i2P2M
International Institute of Projects & Program Management
Building PM Competencies in a World of Change
Spearheading AI driven Project Management &
Pioneering Project Management Certification Worldwide

i2P2M - International Institute of Projects and Program Management, a non-profit company was incorporated in 2008 as a Section 8 company. i2P2M has three major streams. Stream 1 is Building Competencies in the world of change. Stream 2 is spearheading the AI driven Project Management for enhanced efficiency and speedy informed decision making. Stream 3 is pioneering the project management certification based on **ISO/IEC 17024:2012 accreditation.**

i2P2M's vision is to equip project leaders, managers and professionals across central / state government, public & private sector companies, and research institutions to manage the complexity of tomorrow. Its aim is to build their Knowledge, Competency and Leadership through comprehensive learning with its application at the workplace, exposure to best practices, relevant case studies, real time computer-based simulation of complex project and leadership scenarios, AI driven project management and sharing of experience and success stories with industry stalwarts from India and abroad.

i2P2M strategic direction is guided by a distinguished Academic Industry Council from academia, industry, and government.

Some of the 25 distinguished members of Academic Industry Council* (AIC) of i2P2M

T K A Nair
Adviser to Fmr. Prime Minister
Chairman, AIC

Adesh Jain
Member Secretary

Dr. Rajiv Kumar
Fmr. Vice Chairman
NITI Aayog

Dr. Deepak Vohra
Special Advisor to
Prime Ministers in Africa
and in Ladakh

Sanjay Mitra
Former Defence Secretary
Government of India

Air Marshal (Retd.)
Dr. Rajeev Sachdeva

Prof. G. Rangarajan
Director, IISc

Prof. R T Krishnan
Director
IIM, Bengaluru

Dr. S Chattopadhyay
Fmr. Director
IIM, Calcutta

Dr. V. Ramgopal Rao
Vice Chancellor,
BITS Pilani

Atul Sobti
Director General,
SCOPE and Member,
Governing Body, ILO Geneva

Vinayak Pai
Fmr. MD & CEO
TATA Projects

K Venkataramanan
Fmr. CEO, MD
L&T

R. Madhavan
Fmr. CMD,
HAL

Dr. N.Jambulingam
Fmr. NASA Senior
Program Manager

Plus representatives from the Ministries of Steel, Power, Road Transport & Highways and Defence (DRDO). * Designations as on 31st July 2026

SCOPE
PROMOTING EXCELLENCE

Standing Conference of Public Enterprises (SCOPE), an apex body of Public Sector Enterprises (PSEs) was formed in 1973, aiming to promote competitiveness and excellence amongst its members by enhancing their efficiencies and operational capacities with the help of conducive policies and strategies.

SCOPE with its recent novel initiatives, has developed into an Impactful, Innovative and Inspiring body expanding its horizon to four pillars – Policy Advocacy, Programs & Workshops, Capacity Building and Skill Development & Brand Building.

Internationally, SCOPE has been representing employers' organization on international forums such as the International Labour Organization (ILO); United Nations (UN); Organization for Economic Co-operation and Development (OECD) and International Organization of Employers (IOE).

Moving forward, SCOPE will continue to undertake activities for the capacity enhancement and skill building of PSEs while taking steady steps towards building the brand of its members. SCOPE is steadfast in its commitment to unravel innovative opportunities fortifying the role of PSEs on the global map.

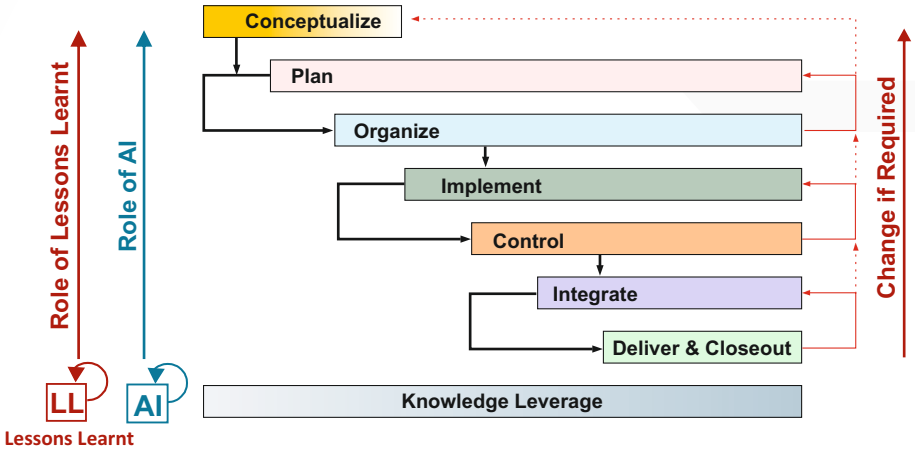
Shri Atul Sobti, Director General, SCOPE and Member, Governing Body, ILO Geneva inaugurating the TPM Workshop

Sixth National Workshop on Totality of Project Management (TPM) with 50+ participants held from October 6 to 8, 2025, New Delhi organised by i2P2M in association with SCOPE

Totality of Project Management (TPM) Syllabus

TPM training program leading to ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM) is the only PM program globally that is in line with NITI Aayog's recommended robust PM curriculum

Totality of Project Management (TPM) covers 8 Project Life Cycle (PLC) Phases, 37 Knowledge Areas and 127 Concepts.



Artificial Intelligence (AI) will act as a catalyst throughout the project life cycle

Totality of Project Management (TPM) syllabus being most robust at a global level builds the solid foundation enabling professionals to manage complexities and uncertainties inherent in the projects. The 3-day workshop on TPM organised in association with SCOPE is a major initiative in nurturing project mindset through building of competencies.

NITI Aayog recognises **i2P2M as a Global Project Management Certification Body**

Few other feedbacks

"**Superb program, superb faculty, 100% satisfied. Was mind blowing**.The programme was arranged nicely. There is lot of contents which is priceless. It must be kept mandatory for any engineer to first go through this course and thereafter he can be selected in Project Department".

- P R Parate, GM (PJ), IOC (2020)

"Really lucky to have enrolled in this course. **The Totality of Project Management (TPM) is absolutely a gem.** It mixes all basic and the profound and neatly connects them with simple and solid fundamentals. Top of the shelf course".

- Anupam Mukherjee, CGM, NTPC (2020)

What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. I myself have gone through the CIPM and in my opinion, **it should be a pre-requisite for all PM professionals globally.**

- Dr. B. Nag, Professor, IIM Calcutta (2015)

Even though I have studied Project Management as a subject in UG & PG, this kind of an in-depth insight I have never received. It took only two days to go into such a depth shows the **knowledge & passion of the faculties**.

- Shreejith T. V, LPSC, ISRO (2025)

i2P2M
International Institute of Projects & Program Management
(a section 8 not for profit company)

SCOPE
PROMOTING EXCELLENCE

Totality of Project Management (TPM)

- Building strong PM Foundation

TPM training program leading to ISO 17024:2012 accredited Certificate In Project Management (CIPM) is the only PM program globally that is in line with NITI Aayog's recommended PM curriculum

SYLLABUS

8 Project Life Cycle (PLC) Phases. Some of the 37 Knowledge Areas and 127 PM Concepts shown:

- Project Life Cycle Phases | **Icons** – Knowledge Areas | • **Bullets** – PM Concepts

Conceptualize

Stakeholders	• Managing Stakeholder Requirements • Stakeholder Register
Business Case	• Need Analysis Cycle • Business Case Concepts • Investment Appraisal Methods • PESTLE Analysis • Project Charter

Plan

Start Up	• Need for proper start-up
Success Criteria	• Success Criteria • Success Factors
Scope Definition	• Scope Management Plan • Scope Statement • Work Breakdown Structure • Scope Baseline
Time Management	• Logical relationships and dependencies • Total Float & Free Float • Precedence Diagramming Method (PDM) • Critical Path • Project Network Analysis • Program Evaluation & Review Technique (PERT)
Cost & Finance	• Cost Estimating Methods • Cost Baseline
Health, Safety, Security & Environment	• Health, Safety & Environment Requirements

Plan (Contd.)

Quality Considerations	• Quality Philosophy • Cost of Quality
Risk & Opportunity	• Risk vs. Project Life Cycle
Communication	• Communication Concepts

Organize

Internal & External Interfaces	• Role of Interfaces
Role & Responsibilities	• Roles, Duties and Responsibilities • Responsibility Assignment Matrix
Organization Structures	• Functional • Matrix • Projectised
Information System	• Communication Processes

Implement

Risk Management	• Risk Reassessment • Risk Monitoring
Teamwork	• Characteristics of Teams • Team Building • Barriers to Communication • Ethics

Implement (Contd.)

Issue Management	• Issue Logs

Control

Procurement	• Procurement Planning • Contracting
Issue Analysis	• Issue Analysis
Quality	• Control Charts • Pareto Diagrams • Cause and Effect • Benchmarking
Change	• Change Management concept • Formal change control procedures
Information Mgmt. & Repoting	• Information management fundamentals • Estimate at completion (EAC)
Team Performance	• Leadership • Motivation • Conflict Resolution

Integrate

Conformance	• Ensuring Conformance
Problem Solving	• Problem Solving
Project Integration	• Manage project plans • Monitoring and control of work

Integrate (Contd.)

Integration Effectiveness	• Priority setting • Issue histogram

Deliver & Closeout

Project/Product Delivery	• Delivery checklist • Project acceptance
Contract Administration	• Contract Administration • Project/Product Warranties
Closeout	• Purchase order close out • Contract Closeout • Project Closeout report • Lessons learned
Post Project Evaluation	• Project evaluation

Knowledge Leverage

Project	• What is a Project? • Operations vs. projects
PM Fundamentals	• Programme Management • Portfolio Management • Triple Constraints • Project Life Cycle • Value addition vs. life cycle • Cost of change vs. life cycle
Corporate Social Responsibility (CSR)	• Corporate Social Responsibility - General + Indian context

Part No. 20221228V1

Globally the most unique & exhaustive syllabus covering 8 project life cycle phases

Totality of Project Management (TPM) the only one globally which is in line with NITI Aayog's recommended robust project management curriculum

This Task Force under the Chair of Sh. Amitabh Kant, CEO, NITI Aayog included 7 Secretaries to Government of India as well as industry experts like CMDs of NTPC, ONGC, L&T and i2P2M .

- The curriculum of project management was finalised by the Task Force members considering all the syllabus of the global certification bodies from USA, Europe and U.K. including i2P2M.

Reproduced by i2P2M — NITI Aayog — Excerpts From REPORT OF THE TASK FORCE ON PROJECT & PROGRAM MANAGEMENT

Excerpts from NITI Aayog's Task Force Report on Projects and Program Management released in June 2019. "Courses are required to be tailor made to the Indian context enriched with the experiences faced by the project implementation authorities on-ground"

Reproduced by i2P2M — NITI Aayog — Excerpts From REPORT OF THE TASK FORCE ON PROJECT & PROGRAM MANAGEMENT

"The curriculum to address following knowledge areas for project management & should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage"

Note: One can download the full NITI Aayog Task Force report on Project and Program Management at *https://www.niti.gov.in/sites/default/files/2023-03/Task-Force-Report-on-Project-Program-Management.pdf*

i2P2M MOU with CMDF, Philippines Government

Historic MoU was signed on 7 July 2023, between Construction Manpower Development Foundation (CMDF), Philippines, a national government agency created pursuant to Presidential Decree No. 1748, Philippines and International Institute of Projects and Program Management (i2P2M), a not-for-profit company under section 8, India. CMDF has replaced PMP of PMI by Totality of Project Management leading to the Certificate In Project Management (CIPM). an ISO/IEC 17024:2012 accredited the only one in India.

CIPM - Make In India initiative with Global Reach

Certificate In Project Management (CIPM)

i2P2M is only certification body in India to have ISO/IEC17024:2012 accreditation for CIPM

CIPM certification is based in passing in 4 sections independently covering 8 project life cycle phases & scoring overall 60%.

Certificate In Project Management (CIPM) is based on the most robust project management syllabus covering 8 project life cycle phases, 37 knowledge areas and 127 PM concepts.

ISO/IEC 17024:2012 Accredited Personnel Certification Body

ISO/IEC 17024:2012 provides a framework for ensuring consistency, credibility, and quality in certification programs. By complying with this standard, certification bodies can demonstrate their adherence to internationally recognized practices and build trust among all stakeholders.

Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited. It is administered by International Institute of Projects & Program Management (i2P2M).

NABCB
PrCB 002
(International Accreditation as per ISO/IEC 17024:2012)

NABCB - National Accreditation Board for Certification Bodies under Quality Council of India (QCI) which is the autonomous body set up by the Ministry of Commerce and Industry, Government of India.

Certificate In Project Management (CIPM) is administered by International Institute of Projects & Program Management (i2P2M), which is the only Indian Company with ISO/IEC 17024:2012 accreditation in Project Management for it's Certificate In Project Management (CIPM) from NABCB under QCI.

CIPM exam methodology is most robust amongst all the other global PM certification bodies. CIPM is the only certification at a global level which has negative marking. A candidate has to pass in 4 Sections independently as well as secure overall passing marks.

A great recognition for CIPM credential holders due to robustness and rigorous CIPM examination process.

iapm
INTERNATIONAL ASSOCIATION OF PROJECT MANAGERS
Liechtenstein, Europe

CIPM holders will be eligible to get certification from International Association of Project Managers (IAPM), Europe

CIPM certification is recognised by International Association of Project Managers (IAPM). After acquiring CIPM credential, one is eligible to get Certified Senior Project Manager (CSPM) from IAPM, a reputed global organisation.

With CIPM credential, one can acquire the prestigious Certified Senior Project Manager (CSPM) (IAPM) certificate at almost no cost thus resulting in savings of INR 1.8 lacs in case you go for it without CIPM credential.

CIPM credential has global reach - Made in India Initiative

CIPM Exam is administered by i2P2M.

NITI Aayog has recognised i2P2M as one of the four Global Project Management Certification Bodies.

i2P2M's Project Management credential – Certificate In Project Management (CIPM) for Individuals is widely used across India covering public sector companies, private sector companies and central and state governments. CIPM holders are in 25 countries.

25000+ persons across 650+ organisations have CIPM credential

CIPM credential holders are across 25 countries. Some of them are :

Australia | Canada | France | Germany | Italy | Iceland | Philippines | United Kingdom | United Arab Emirates | United States

Some International Organisations / Central Government

UNDP | JiCA | NITI Aayog | MoSPI | NTRO | DRDO | ISRO | BrahMos | Bhabha Atomic Research Centre

Indian States

MGSIPA, Punjab | MP GOVT. | Kerala GOVT. | Karnatka GOVT. | Tamilnadu GOVT.

Some of the 650+ companies with CIPM credential holders

NTPC | ONGC | IndianOil | BEML | Bharat Petroleum | HP | GAIL

Delhi Metro Rail Corporation Limited | OIL INDIA LIMITED | TECHNIP ENERGIES | HAL | TATA MOTORS

BHARAT ELECTRONICS | BHEL | EIL | NHAI | SAIL

Endorsement from 650+ Companies

i2P2M in association with SCOPE - Sixth National 3 day Workshop on Totality of Project Management (TPM)

leading to the ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM) **October 6 to 8, 2025**, Tagore Chamber, SCOPE Convention Centre, Lodhi Road, New Delhi

Faculty along with the 50+ participants of Totality of Project Management workshop

"CIPM will be a major step forward for the profession and for the enterprises to create a common understanding in managing change."

- Dr. Hiroshi Tanaka, President, Project Management Association, Japan and PM Advocate of JGC Corpn. (2007)

"Eight project life cycle phases cover the totality of the PM profession and it is well structured methodology."

- Dr. Vladimir Voropajev, President, Russia project Mgmt. Association (2007)

Who should Attend

Professionals at all levels who want to understand the intricacies of project management and excel in managing projects and operations, advance their career and contribute towards organisational excellence.

Registration Fee

- **Per Person: Rs. 39,500 + GST at 18%**
  Above Fee includes both training and the certification fee of Rs. 12,500
- For **3 paid nominations** from an organisation, 1 additional person on complimentary basis.
- For **4 paid nominations** from an organisation, 2 additional persons on complimentary basis.

Mode of Payment

- Payment through Bank Transfer to: "International Institute of Projects and Program Management". Bank details can be provided on request.
- Registration fee **does not** include travel and hotel accommodation.

Date and Venue

Date: 12-13-14 October 2026, Time: 9:30 am to 5:30 pm

Venue: Tagore Chamber, SCOPE Convention Centre, Lodhi Road, New Delhi - 110003

For more details, please contact:

21072026

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