



International Institute of  
Projects & Program Management

(a section 8 not for profit company)

Setting a new benchmark in Executive Education globally &  
Pioneering Project Management Certification worldwide

**i2P2M**  
Digital Connect



**13** YEARS  
OF EXCELLENCE  
**2011-2023**

**Executive Diploma in Project Management**

**EDPM Hybrid Program**

an experience never experienced before

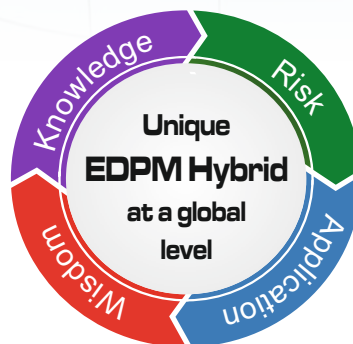
(Combining Online and Faculty led Sessions)

### Schedule 2023

Batch-B7	13 to 30 Jan 2023
Batch-B8	20 Jan to 5 Feb 2023
Batch-B9	10 to 26 Feb 2023
Batch-B10	3 to 19 Mar 2023
Batch-B11	10 to 26 Mar 2023

**Module 1 (20 hrs.)**  
Totality of Project Management leading to  
Certificate In Project Management  
- ISO/IEC 17024:2012 Accredited

**Module 4 (15 hrs)**  
Advanced Project & Program  
Management Concepts & wisdom  
Sharing by 10 Thought Leaders from  
6 countries



**Module 2 (20 hrs.)**  
Advanced Project Risk Management  
Leading to Certificate in  
Project Risk Management (CrtPRM)

**Module 3 (15 hrs.)**  
Two Real Time Simulations (UK)  
➤ Managing Stakeholders  
➤ Project Leadership



'Knowledge that does not change behavior is useless'.  
- Dr. Yuval Noah Harari, Author of Homo Deus and Sapiens

**i2P2M is**

Revolutionising  
Project  
Management

Transforming  
Learning to  
Competency Development

Application at Workplace  
Measuring Benefits  
Documenting Best Practices

**EDPM - transforming knowledge to outcome**

**Enroll Now for EDPM Hybrid Program 2023 Batches B7 to B11**



**i2P2M** integrates Online broadcast with virtual classroom and Learning Management System (LMS)

## Most robust, state of the art technology for Hybrid Executive Education globally

### i2P2M's Technology & Broadcast :

- i2P2M has its own studio and provides top of the line broadcast.
- Multiple cameras used for effective switching between various sources i.e. Speaker, PPT presentation, white board, user interaction etc. enhancing Video Feeds.
- Device independent - Laptop/Desktop, ipad, Mobile & Smart TV.
- Browser based. Platform independent.

### Hybrid Sessions :

- Students will feel the experience of being in a classroom with convenience of joining from anywhere.
- High quality PPTs, 2D/3D animations, video clippings, infographics & interactive exercises.
- Conducted by nationally & internationally renowned faculty.

### Hybrid Learning Methodology



- Q&As in each session to ensure participants fully involved.
- Questions and comments will be uploaded on Cloud and participants can access them.
- i2P2M digital library will have videos which can be accessed by participants.
- 100s of practice questions.
- For Modules 1 and 2 on Totality of Project Management and Advanced Project Risk Management, over 200 online questions with answers will be available for practice and strengthening understanding and knowledge framework.
- Participants will have ACCESS to recorded Lectures and Experience Sharing by eminent global speakers.
- Reports can be uploaded by the participants after each module within 7 days on i2P2M's cloud space.
- After doing the home work for each module, participants will have access to the right answers.
- Automatically, will become a member of EDPM Online Alumni for exchanging ideas and experience sharing.

### Executive Diploma in Project Management

## **EDPM** Hybrid Program

an experience never experienced before  
(Combining Online and Faculty led Sessions)



i2P2M is

Revolutionising  
Management

Transforming  
Learning to  
Competency Development

Application at Workplace  
Measuring Benefits  
Documenting Best  
Practices

**i2P2M offers top rated  
Diplomas in Project Management &  
PM Certifications for Individuals**

**i2P2M** - International Institute of Projects and Program Management, a non-profit company was incorporated in 2008 as a Section 8 company with the vision to equip project leaders, managers and professionals across central / state government, public & private sector companies and research institutions to handle the complexity of tomorrow. It's aim is to build their Knowledge, Competency and Leadership through comprehensive learning with it's application at the workplace, exposure to best practices, relevant case studies, real time computer based simulations of complex project and leadership scenarios and sharing of experience and success stories with industry stalwarts from India and abroad.

**i2P2M has two major streams.** One stream is in providing the International / Executive Diploma in Project Management (I/EDPM®) in association with the School of Business of The George Washington University, Washington D.C., USA which is a leading university in the field of project management.

The **second stream** relates to administering of nine project management certifications for individuals. The training for these certifications is provided by separate training organisations.



(International Accreditation  
as per ISO/IEC 17024:2012)

**i2P2M is the only Indian company which has international accreditation in project management for it's Certificate In Project Management credential.**

IAF- International Accreditation Forum  
NABCB – National Accreditation Board for Certification Bodies under Quality Council of India (QCI).

i2P2M has realised it's Vision with astounding success. It has set a new benchmark globally in I/EDPM® it's diploma programs. The 16 Uniqueness of I/EDPM program is at the core of this accomplishment. i2P2M has revolutionised project management by transforming Learning to Competency Development and thereafter its application at workplace resulting in measurable benefits and documentation of the best practices. As on January 2022, 1420 professionals from 169 organisations have gone through the I/EDPM program held in India and USA.

i2P2M deploys resources from IITs, IIMs, Stalwarts from India & USA and reputed training organisations for the I/EDPM program.

i2P2M is recognised as one of the four global certification bodies for project management. The syllabus for it's flagship credential, the Certificate In Project Management is very comprehensive covering 8 project life cycle phases. The certification methodology is very robust and is the only one globally with negative marking as well as having 4 sections in the paper that must be passed independently.

i2P2M has an Academic Industry Council (AIC) which provides strategic direction and policy framework. The AIC has distinguished individuals from Academia, Industry, R&D organisation and Representatives of Ministry of Power, ISRO, Assocham, IITs and IIMs.

## PM Certifications



Seen in the photo are seven persons who acquired the prestigious Certificate In Project Management (CIPM) credential administered by i2P2M. Certificates were handed over by i2P2M Chairman, Adesh Jain. They were all senior management professionals from Bharat Broadband Network Ltd. (2018).

## I/EDPM Diplomas



62 participants of IEDPM from 23 organisations intently listening to various speakers from NASA at the Goddard Space Flight Center, USA. (2015)



Anuj Aggarwal who was chairman of Airport Authority of India receiving his GWU Certificate from professors of the George Washington University, USA. (2012)



(2011) 39 senior professionals of IEDPM program from 17 companies at NASA Headquarters, Washington D.C.

From Classroom  
(2011-2019)

To Online  
(2020 onwards)



(2021) 190 participants in EDPM Online 2021 from 78 institutions across 10 Countries



## Wisdom Sharing - Module 4

### Module - 4 Advanced Project and Program Management Concepts (2 Days)



**Peter R. Easley Esq (USA)**  
Topic: Procurement and Contracting



**Dr. Hans Stromeyer (Germany)**  
Topic: Hybrid Project Management



**Prof. Dr. Ralf Müller (Norway)**  
Topic: Governance through Organizational  
Project Management (OPM)



**Oliver Maeckel (Germany)**  
Topic: Mega projects – raw diamonds  
or raw eggs?



**Adesh Jain (India)**  
Topic: Project Mindset



**Veikko Väilä (Finland)**  
Topic: Climate Change and Sustainability



**Michael Roberts (USA)**  
Topic: AI AND ML: How to future-proof  
your PM career



**Antonio Nieto-Rodriguez (Belgium)**  
Title: The Project Economy Has Arrived, and Why  
Project Management Had to Be Reinvented



**Randall L Englund (USA)**  
Topic: Environments and People Skills that  
Improve Organizational Performance



**Professor Dr. Hiroshi Tanaka (Japan)**  
Topic: Agility in Corporate Enterprises Realized  
by Applied Project Management

## Experiential Learning - Module 3

### Module - 3 Computer Based Real Time Simulation Programs (2 Days)



People learn by doing



Simulations are better than  
real world experience



Simulations are essential  
in many professions

**Simulation 1: Real Time Simulation on Managing  
Stakeholders (Online)**

**Simulation 2: Real Time Simulation on Project  
Leadership (Online)**

**Gain 4 years of experience in 2 days**

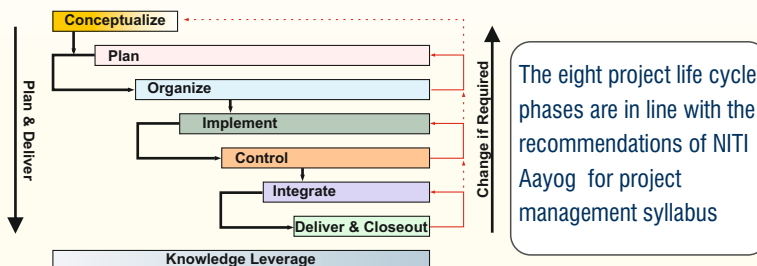
Prendo simulations used in module 3 are also used by many global organizations and leading business schools, including:



## Knowledge Acquisition - Module 1 and Module 2

### Module - 1 (3 Days)

#### Totality of Project Management



**Certificate in Project Management  
(CIPM) Online Exam**



Certificate In Project Management (CIPM) is administered by i2P2M, which is the  
only Indian Company with ISO/IEC 17024:2012 accreditation in Project Management.

### Module - 2 (3 Days)

#### Advanced Project Risk Management



**Certificate in Project Risk Management  
(CrtPRM) Online Exam**



From 2011 to 2019 EDPM was a very successful classroom program. EDPM 2020 was the first Online program and was concluded with astounding success. EDPM program is the most unique part time executive Diploma program globally as it transforms learning to measurable results. The knowledge gained by participants is substantial and in last 10 years 100+ organisations have benefitted from the experiential learning through this program.

### Completion Criteria for EDPM Hybrid program

A participant is required to go through 4 Modules based on online delivery. It would amount to 70 hours of learning, 20 hours of Homework and 25 hours in writing 4 Reports - one report after each module outlining the key takeaways plus areas for their improvement at workplace plus a Final Composite Report of the learnings of the entire EDPM Online program and few recommendations for improvement in participants own workplace.

### Methodology



The program is available across all the continents. The participants need to attend the online program which comprises of four, Modules. A participant can choose their local time zone to suit their own convenience.



Module 1 and Module 2 are both followed by an objective, multiple choice Certification Exam on the 4th day which must be cleared. Module 1 has a 2.5 hour exam and Module 2 has a 2 hour exam. The timing to begin the exams shall be 10.30 am as per the time zone chosen by the participant. There are no exams in Module 3 and 4. Re-exam up-to 3 attempts can be scheduled in case if one fails in the first attempt.



Module 3 has two real time computer based simulation programs on Managing Stakeholders and Project Leadership providing experiential learning. Participants gain 4 years of experience in 2 days.



Lectures of various modules will be video recorded which can be viewed multiple times by the participants to clarify their doubts.



Questions can be asked by the participants during and after each session of a module. As it is a global online program, the video/audio/text response will be provided to the participant and will be uploaded in the Q&A library and can be viewed by all of the participants.



After each Module, it is mandatory for a participant to electronically submit a report on i2P2M cloud space highlighting the Takeaways from each of the 4 Modules within 7 days.



The Composite Final Report (CFR) is to be submitted electronically by a participant within 15 days weeks of completing Module 4.

### Benefits

- ▶ 2 days out of 10 days are devoted to carry out experiential learning through real time simulation programs. **One gains 4 years of experience in these 2 simulations.** These simulation programs are used in top 20 business schools and leading companies. The average cost of doing these simulations in business schools is close to US\$3000 per person. For EDPM participants it works-out to be 1/6<sup>th</sup> the cost. **Great Value for Money.**
- ▶ Organisations will gain tremendous benefits by accepting recommendations as suggested by participants at the end of EDPM Online program.
- ▶ **The only Executive Education program across the globe awarding 4 major credentials i.e. CIPM certificate in project management, becoming eligible for CSPM credential in project management, CrtPRM certificate in project risk management and the prestigious Executive Diploma in Project Management.**
- ▶ **The only Executive Education program across the globe transforming Learning to Competency Development to its Application at workplace resulting in measurable outcomes.**

1472 professionals from 172 organisations have gone through I/EDPM. Some of the organisations are :

Some of the companies that have participated in the I/EDPM program

				<b>Government</b>
<b>Oil &amp; Gas</b>				
		<b>Infrastructure</b>		
			<b>Manufacturing</b>	
<b>Power &amp; Coal</b>				
				<b>Space</b>



In 2011 the I/EDPM face-to-face program was launched. The international module is in association with The George Washington University School of Business, Washington, DC. I/EDPM Class of 2011 had 43 participants from 11 organisations and till 2019 1027 persons from 114 organisations have gone through I/EDPM. In 2020 with pandemic EDPM Online was successfully launched. We had **393 participants from 78 organisations spanning 10 countries in EDPM Online 2020 and 2021**. In Online program 56 organisations were new entrants - a record for EDPM Online program.



India



Bangladesh



Bhutan



Liechtenstein



Nepal



Philippines



Saudi Arabia



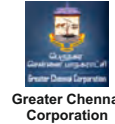
USA



Uzbekistan



Australia





The Fifteen uniqueness of EDPM Programme has lifted the bar of excellence globally to an unparalleled level in field of executive education. My hats off to Adesh Jain for his pioneering efforts.

- DC Patel



"The 5 month program could not have been better organized and delivered- it was Superb. Extremely knowledge intensive with its roadmap to developing Competencies. It is **an experience which must be experienced by everyone**. I was privileged to be a part of it and I wish this unique opportunity to be given to my colleagues."

- TVNB Shankar

Ministry of  
Statistics and  
Programme  
Implementation  
(MoSPI)

"The training program was very well designed covering all the key aspects of advanced project management. Exposure to the program was **very enriching, memorable and once a life time experience**".

- D. Sai Baba



Simply superb and incomparable. The learning was seamless and course content was superbly well designed and delivered. No wonder, it is now globally no.1.

- Rakesh Prasad



"Was a mind boggling experience in getting exposure to the best possible inputs from GWSB faculty, NASA visit, Government Accountability Office, The World Bank and from Department of Energy. This opportunity comes once in a life time. 4 Modules in India made us well prepared to absorb all the inputs given here in USA".

- Dr. Abhijeet Tikkha



Overall the EDPM programme was an experience to be remembered throughout all my life.

- Sudhakar Prasad



"I am privileged to have gone through the entire IEDPM program. The IEDPM program is extremely well structured and delivered. **No wonder, it has become the best executive part time education program**. IEDPM should become a must for all senior executives/scientists".

- A K Agarwal



"Excited and privileged to have participated in a world class program – great experience to go through"  
- S. Chattopadhyay



Only one word - exceptional and unique programme. MUST for all.

- Manish Aggarwal, Bharat Petroleum



IEDPM Programme was simply superb and privileged to be part of this world class program.

- R V Shahane

Unique and unforgettable experience.

- Santiram Mandal



MP  
Government

"I am privileged to have gone through the 4 modules of EDPM in India. For me, it was certainly an experience never experienced before. I strongly recommend that Senior level officers in State Governments should go through this unique and one of its kind program in project and program management."

- Dr. Rajendra Mishra



Oil India Limited

"Proud of be a 'Shishya' of i2P2M - **an unique experience & most memorable**".

- J Phookan



DMICDC

EDPM program has helped in understanding the complete insights of the skills and methodologies required for an effective project management – an experience never experienced before.

- Srikanth Kommu



JCB

I feel proud and privileged to come under the programme to enhance my skills to the level surpassing any international standard.

- Ranjit Kumar



Aman Ur Rehman

"Wow! Great Experience, New Learnings, Revolutionizing Project Management. This program gave me once in a life time experience."

- Aman Ur Rehman



Bablu Ghosh

Feeling proud to become a 'Shiksha Nabish' – great experience remain throughout life.

- Bablu Ghosh

“an experience never experienced before by participants”



## Module-1

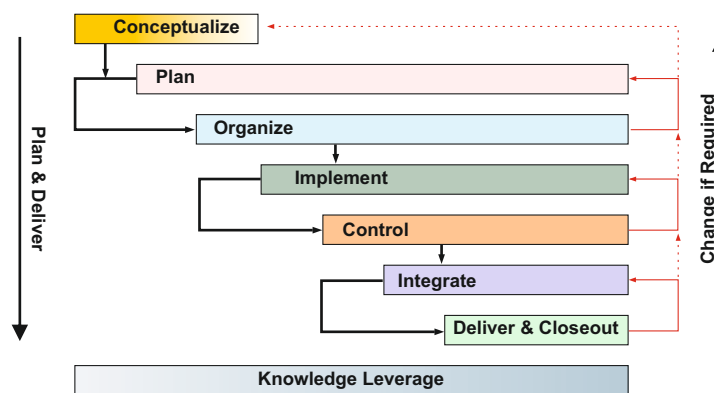
Understanding the Totality of Project Management (TPM)  
Leading to Certificate In Project Management (CIPM)

Being a global program participants can choose their local time.

**Suggested Timings:** 9.30 am to 5.30 pm inclusive of breaks

| **Batch B7** - 13 to 15 Jan (Fri to Sun) | **Batch B8** - 20 to 22 Jan (Fri to Sun) | **Batch B9** - 10 to 12 Feb (Fri to Sun) |  
| **Batch B10** - 3 to 5 Mar (Fri to Sun) | **Batch B11** - 10 to 12 Mar (Fri to Sun) |

Totality of Project Management (TPM) covers 8 Project Life Cycle Phases, 38 Knowledge Areas and 126 Concepts.



TPM has eight Project Life Cycle (PLC) phases – Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver & Closeout and Knowledge Leverage. Each phase has been depicted using different colors of varying intensity showing the intensity of the work during that phase. Three additional Project Life Cycle phases Organize, Integrate, Knowledge Leverage were introduced first time globally.

Totality of Project Management (TPM) is most unique globally. Its additional 3 project life cycle phases namely Organise, Integration and Knowledge Leverage added to conventional 5 project life cycle phases used by other global PM associations.

CIPM Exam administered by International Institute of Projects and Program Management (i2P2M) Is divided in 4 independent sections to pass in addition to the minimum % marks for the entire paper in UNIQUE as against only one section only followed by all the global certification bodies. This ensures robustness of the exam testing knowledge of a candidate across the syllabus. The CIPM Examination fee varies from half to one fourth of the fee charged by the other global certification bodies. The training resources for this Module 1 is from outside i2P2M.

Module 1 on Totality of Project Management is in line with NITI Aayog's recommendations for the project management curriculum.

Excerpts from NITI Aayog Task Force Report. : 'The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage'.

2.5 hour Certificate In Project Management (CIPM) online exam will take place from 10.00 am to 12.30 pm.

Batch B7 (20 Jan), Batch B8 (27 Jan), Batch B9 (17 Feb), Batch B10 (10 Mar), Batch B11 (17 Mar)

**Certificate In Project Management (CIPM) is administered by i2P2M, which is the only Indian Company with ISO/IEC 17024:2012 accreditation in Project Management for it's Certificate In Project Management.**



**IAF** - International Accreditation Forum

**NABCB** - National Accreditation Board for Certification Bodies under Quality Council of India (QCI). The nodal ministry of QCI is Ministry of Commerce and Industry, Government of India.

### PM1: Understanding the Totality of Project Management (contd.)



“What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. **I myself have gone through the CIPM and in my opinion, it should be a pre-requisite for all PM professionals globally.**”

- Prof. Dr. B. Nag, IIM Calcutta (2015)



“Certificate In Project Management (CIPM) is unique and should become **a must for professionals of an enterprise to create a common vocabulary**”

- Dr. Hiroshi Tanaka, President, Project Management Association, Japan and PM Advocate of JGC Corpn. (2007)



“This module should be taught to all government and corporate officials who are in any way managing a project

-Brig. Vikram Nagpal, IDS

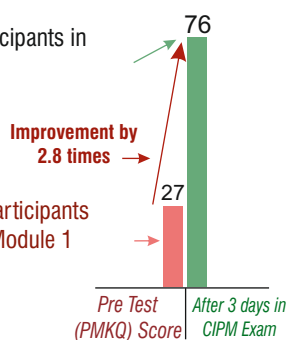
**17500+ professionals across 650+ companies from 26 countries have done Totality of Project Management. Some leading companies are :**



The training is started with an initial knowledge assessment Pre Test through CEPM's Project Management Knowledge Quotient (PMKQ) tool. After the TPM training we find an astounding improvement. For example, there was a 2.8 times improvement in the 393 participants of the EDPM 2020 and EDPM Online 2021 diploma program.

Average Score of 393 participants in CIPM Exam in %

Average Score of the 393 participants in Pre Test prior to start of Module 1



A participant will also be eligible to get certification from International Association of Project Managers (IAPM), Liechtenstein.

CIPM certification is recognised by International Association of Project Managers (IAPM). Depending upon the experience, one will either become **Certified Project Manager (CPM)** or **Certified Senior Project Manager (CSPM)** from IAPM by paying a small fee. It is a major additional global qualification for a participant.

### PM2: Certificate In Project Management (CIPM) Examination (10.00 am to 12.30 pm at your local time)

**For Batch B7 (20 Jan), Batch B8 (27 Jan), Batch B9 (17 Feb), Batch B10 (10 Mar), Batch B11 (17 Mar)**

CIPM exam is of 2.5 hours. Paper has 4 sections covering the 8 project life cycle phases. i2P2M administers the CIPM exam which is ISO/IEC 17024:2012 accredited. CIPM exam is the only PM exam globally with negative marking providing robustness to exam process. Exam has 150 multiple choice questions based on application of knowledge, scenarios and computations.



#### Report on Module 1

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.














































Participants to upload their Module 1 report to i2P2M Cloud Platform **within 7 days of the completion of the module**

## Totality of Project Management Online(TPM) Syllabus

which prepares for the Certificate In Project Management (CIPM) with ISO/IEC 17024:2012) accreditation & administered by International Institute of Projects & Program Management (i2P2M)

**TPM's Eight Project Life Cycle Phases (PLC) comprising of**

**38 knowledge Areas is shown below with icons and 126 PM concepts shown as bullets •**

Project Life Cycle Phase - Conceptualize		Project Life Cycle Phase - Plan (Contd.)		Project Life Cycle Phase - Implement (Contd.)		Project Life Cycle Phase - Integrate (Contd.)	
 Stakeholders	<ul style="list-style-type: none"> <li>Managing Stakeholder Requirements</li> <li>Stakeholder Analysis</li> <li>Stakeholder Register</li> </ul>	 Time Management	<ul style="list-style-type: none"> <li>Program Evaluation &amp; Review Technique (PERT)</li> <li>Gantt Charts</li> <li>Mile Stone Charts</li> <li>Standard Deviation</li> </ul>	 Issue Management	<ul style="list-style-type: none"> <li>Issue Logs</li> </ul>	 Integration Effectiveness	<ul style="list-style-type: none"> <li>Priority setting</li> <li>Issue histogram</li> <li>Documentation</li> </ul>
	 Business Case		 Cost & Finance		 Procurement		 Project/Product Delivery
Project Life Cycle Phase - Plan		Project Life Cycle Phase - Organize		Project Life Cycle Phase - Integrate		Project Life Cycle Phase - Knowledge Leverage	
 Planning Management	<ul style="list-style-type: none"> <li>Why Plan?</li> <li>Types of Plan</li> </ul>	 Health, Safety, Security & Environment	<ul style="list-style-type: none"> <li>Cost Estimating Methods</li> <li>Types of Estimates</li> <li>Contingency / Management Reserves</li> <li>Cost Baseline</li> </ul>	 Issue Analysis	<ul style="list-style-type: none"> <li>Issue Analysis</li> </ul>	 Contract Administration	<ul style="list-style-type: none"> <li>Contract Administration</li> <li>Project/Product Warranties</li> </ul>
	 Start Up		 Quality Considerations		 Quality		 Closeout
 Success Criteria	<ul style="list-style-type: none"> <li>Need for proper start-up</li> </ul>	 Risk & Opportunity	<ul style="list-style-type: none"> <li>Health, Safety &amp; Environment Requirements,</li> <li>Key Indian HSE laws</li> </ul>	 Change	<ul style="list-style-type: none"> <li>Control Charts</li> <li>Histograms</li> <li>Pareto Diagrams</li> <li>Cause and Effect</li> <li>Flow Charts</li> <li>Benchmarking</li> <li>Sampling</li> </ul>	 Post Project Evaluation	<ul style="list-style-type: none"> <li>Purchase order close out</li> <li>Contract Closeout</li> <li>Resource Closeout</li> <li>Project Closeout report</li> <li>Lessons learned</li> </ul>
	 Scope Definition		<ul style="list-style-type: none"> <li>Quality Philosophy</li> <li>What is Quality</li> <li>Cost of Quality</li> </ul>		 Information Management & Reporting		<ul style="list-style-type: none"> <li>Project evaluation</li> </ul>
 Time Management	<ul style="list-style-type: none"> <li>Success Criteria</li> <li>Success Factors</li> </ul>	 Communication	<ul style="list-style-type: none"> <li>Risk vs. Project Life Cycle</li> <li>Risk Register</li> <li>Risk Identification</li> <li>Risk assessment</li> <li>Risk Response Strategies</li> </ul>	 Team Performance	<ul style="list-style-type: none"> <li>Change Management concept</li> <li>The need for change control</li> <li>Formal change control procedures</li> </ul>	 Project	<ul style="list-style-type: none"> <li>What is a Project?</li> <li>Operations vs. projects</li> </ul>
	 Scope Definition		<ul style="list-style-type: none"> <li>Communication Concepts</li> <li>Communication Plan</li> </ul>		 Conformance		 PM Fundamentals
Project Life Cycle Phase - Implement		Project Life Cycle Phase - Implement		Project Life Cycle Phase - Integrate		Project Life Cycle Phase - Knowledge Leverage	
 Time Management	<ul style="list-style-type: none"> <li>Scope Philosophy</li> <li>Scope Management Plan</li> <li>Product/ Service Description</li> <li>Scope Planning</li> <li>Scope Statement</li> <li>Work Breakdown Structure</li> <li>Work Package</li> <li>WBS Dictionary</li> <li>Scope Baseline</li> </ul>	 Role & Responsibilities	<ul style="list-style-type: none"> <li>Role of Interfaces</li> </ul>	 Problem Solving	<ul style="list-style-type: none"> <li>Motivation Theories</li> <li>Leadership</li> <li>Leadership Conflict</li> <li>Resolution</li> </ul>	 Corporate Social Responsibility (CSR)	<ul style="list-style-type: none"> <li>Programme Management</li> <li>Portfolio Management</li> <li>Project Management</li> <li>Triple Constraints</li> <li>Project Life Cycle</li> <li>Uncertainties vs. life cycle</li> <li>Value addition vs. life cycle</li> <li>Cost of change vs. life cycle</li> <li>Amount at stake vs. life cycle</li> </ul>
	 Time Management		<ul style="list-style-type: none"> <li>What is HR?</li> <li>Roles, Duties and Responsibilities</li> <li>Responsibility Assignment Matrix</li> </ul>		 Project Integration		<ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>
Project Life Cycle Phase - Implement		Project Life Cycle Phase - Implement		Project Life Cycle Phase - Integrate		Project Life Cycle Phase - Knowledge Leverage	
 Time Management	<ul style="list-style-type: none"> <li>Overview of Networks</li> <li>Project Network Diagrams</li> <li>What is an Activity?</li> <li>Logical relationships and dependencies</li> <li>Lead &amp; Lag</li> <li>Early start and early finish</li> <li>Late start and late finish</li> <li>Total Float &amp; Free Float</li> <li>Activity Duration estimates</li> <li>Arrow Diagramming Method (ADM)</li> <li>Precedence Diagramming Method (PDM)</li> <li>Critical Path</li> <li>Project Network Analysis</li> </ul>	 Risk Management	<ul style="list-style-type: none"> <li>Functional</li> <li>Matrix</li> <li>Projectised</li> </ul>	 Product Integration	<ul style="list-style-type: none"> <li>Ensuring Conformance</li> </ul>	 Corporate Social Responsibility (CSR)	<ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>
	 Time Management		<ul style="list-style-type: none"> <li>Communication Processes</li> </ul>		<ul style="list-style-type: none"> <li>Problem Solving</li> </ul>		<ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>
Project Life Cycle Phase - Implement		Project Life Cycle Phase - Implement		Project Life Cycle Phase - Integrate		Project Life Cycle Phase - Knowledge Leverage	
 Time Management	<ul style="list-style-type: none"> <li>Risk Reassessment &amp; Monitoring</li> </ul>	 Teamwork	<ul style="list-style-type: none"> <li>Types of Teams</li> <li>Characteristics of Teams</li> <li>Team Building</li> <li>Barriers to Communication</li> <li>Ethics</li> </ul>	 Product Integration	<ul style="list-style-type: none"> <li>Integration Platform</li> <li>Sequence for integration</li> <li>Evaluate products</li> </ul>	 Corporate Social Responsibility (CSR)	<ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>
	 Time Management		<ul style="list-style-type: none"> <li>Types of Teams</li> <li>Characteristics of Teams</li> <li>Team Building</li> <li>Barriers to Communication</li> <li>Ethics</li> </ul>		<ul style="list-style-type: none"> <li>Integration Platform</li> <li>Sequence for integration</li> <li>Evaluate products</li> </ul>		<ul style="list-style-type: none"> <li>Corporate Social Responsibility - General + Indian context</li> </ul>

Part No. 20221228V1



**Module-1**

**Understanding the Totality of Project Management (TPM)**

**"Live Online program on Totality of Project Management (TPM) that Ruchira Jain taught was very rich in contents. She is an excellent teacher and having rich experience. The training program was strengthened through numerous examples and exercises. **TPM program gets 10 by 10**".**



Linda Ottmann  
International Association of Project Managers (IAPM), Liechtenstein

**"Superb program, superb faculty, 100% satisfied.** The programme was arranged nicely. There is lot of contents in Module 1 which is priceless. It must be kept mandatory for any engineer to first go through this course and thereafter he can be selected in Project Department".



P R Parate, GM (PJ), IOC

**"Knowledge imparted by Mrs. Ruchira Jain was mind blowing, she has arranged the topic in perfect sequence for ease of understanding. All the engineers handling the project / maintenance planning should attend this program. Manish Gupta, Deputy General Manager-PJ**



**"The faculty, Ms. Ruchira Jain has shown excellent mastery of the topics as she confidently and competently delivered each and every one of 17 units. Ms. Jain's delivery and mastery of topics is unparalleled. My hats off to her teaching.** The module on Totality of Project Management (TPM) is the ultimate in learning with the highest possible quality of contents and delivery. Brian Ernest Regalado, Founder and Lead Educator, Build Quotient AEC Training Institute, Philippines

**"Totality of Project Management (TPM) was superb program and Madam Ruchira Jain's teaching skill is superb. It is memorable and life time experience.** S M Yadav, Project Manager (Civil), DMRC,



**"This module should be taught to all government and corporate officials who are in any way managing a project which has a tangible and measurable output. ". Brig. Vikram Nagpal, IDS**



**"It has broadened my project management knowledge and skills with many new learnings - a superb experience".** Thinley Wangdi, CFO Ministry of Forest and Agriculture, Bhutan



**"Really lucky to have enrolled in this course. The module is absolutely a gem. It mixes all basic and the profound and neatly connects them with simple and solid fundamentals. Top of the shelf course". Anupam Mukherjee, AGM, NTPC**



**"The faculty Mrs. Ruchira Jain's way of explaining the topics is commendable. This program on Project Management is a must for not only project guys, in fact it should be a mandatory thing for every professional in every industry".** Shashank Tiwari, HMEL, Petrochemical Project



**"I feel that in each and every corporate/ psus/ companies and engineering colleges the course must be included for every executive".** Ramanpratap Singh, Northern Coalfield



**"It was my dream to get the best contents from the best teacher in project management. Today at the completion of Module 1 on Totality Project Management taught by Madam Ruchira Jain had awakened my dreams.**



Subas Subedi, Helvetas, Nepal

**"Knowledge imparted by Mrs. Ruchira Jain was great. Her experience in the field helped a lot on self-improvement as a person and in professional life. Sajith V, Sr. Deputy General Manager (Signalling & Telecom)**



**"An excellent Class with great value addition in my professional life. Capt. Sandeep**



**"Great module. Had all the contents I had always wanted to understand and get inputs from the authority on the subject and I got it. Vijayakumari G, DGM (Rail Marketing), (Batch 2)**



**"I am completely amazed by the content and presentation of the Totality of Project Management module and will make India at the top in becoming a project oriented nation. Ms. Ruchira Jain is an awesome teacher .**

Anjali Chawla, Executive Engineer, Department of Water Supply & Sanitation, Punjab Government.

**"It's great to be a part of this course. Mantrana Gola, JICA**



**"I have just one word for all of you WOW. It was fabulous".** Shilpi Mittal, Manager, McDermott



## Module-2

## Advanced Project Risk Management

Leading to Certification in Project Risk Management (CrtPRM)

Being a global program, participants can choose their local time.

Suggested Timings: 9.30 am to 5.30 pm inclusive of breaks

| Batch B7 - 20 to 22 Jan (Fri to Sun) | Batch B8 - 27 to 29 Jan (Fri to Sun) | Batch B9 - 17 to 19 Feb (Fri to Sun) |  
| Batch B10 - 10 to 12 Mar (Fri to Sun) | Batch B11 - 17 to 19 Mar (Fri to Sun) |

## Advanced Project Risk Management



Adesh Jain

Adesh Jain, Founder of World Project Management Forum (WPMF) and Chairman, i2P2M holds a Bachelor of Electrical Engineering from the Indian Institute of Science, Bangalore in 1965 and Masters of Engineering from Canada. He worked in the fields of artificial intelligence and large scale computing in North America.

In 2005, he became the first and is till date, the only non-European to have been President of International Project Management Association. In 2006, he became the Honorary Chairman of China Construction Project Management Committee (CPMC). He was invited twice to give presentations at the NASA PM Challenge Conferences in 2010 and 2012 on 'Breaking boundaries - the key to innovation' and 'Awakening of project consciousness through stakeholders buy-in' respectively. Recognizing his global contribution in project management, Government of Turkey released a postal stamp in his honor in November 2010. ***In short, he is a visionary leader shaping the PM profession globally.***

Projects are taken up to build the future and have many uncertainties. Risk is, therefore, at the center stage of managing projects. Risk management is 50% of project management. Diverse interests of stakeholders contribute significantly to project risks. Along with Advanced Risk management concepts some success stories in managing risks will also be covered in this module. As shown in Figure-1, Risk Is Everywhere (RIE). Risk is uncertainty that matters.

## Risks we take and Risks we face

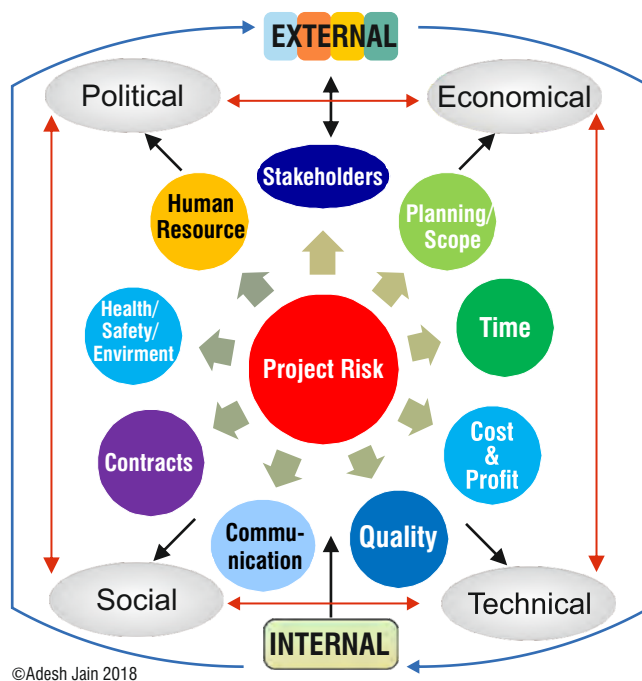


Figure-1

## Strategy implementation through projects

Front end efforts and taking a holistic view holds the success in forming strategies and thereafter implementing them through projects.

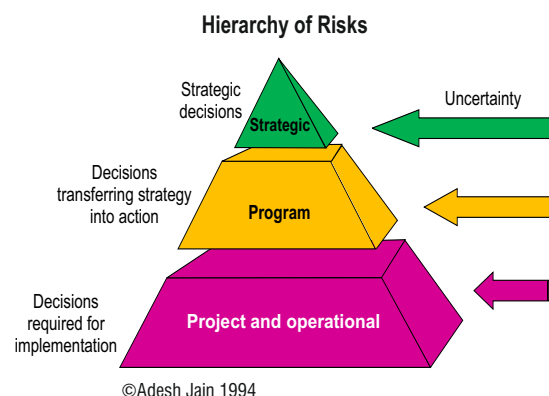


Figure-2

**Risks are those  
uncertainties that matter**

**risks we take and risks we face**  
*Being proactive in risk is  
least risky*

*Create new possible futures by viewing risks  
- both threats and opportunities*

**Managing uncertainties  
requires Risk Mindset**



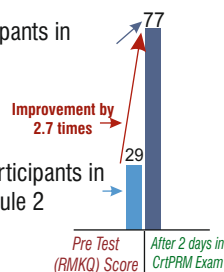
**The Advanced Project Risk Management covers :**

- 4 types of Uncertainties - Stochastic (possible events), Aleatory (variability), Epistemic (ambiguity) and Ontological (blind spots) and their linkage to risks.
- Enterprise Risk Management Models - COSO, ISO 31500, IRM
- Risk Identification and Categorisation- Tools and Methodologies
- Risk Evaluation and Quantification
- Possible Risk Response and Mitigation Strategies
- Risk Appetite, Thresholds, Attitude and Culture
- Risk Control Processes
- Complexity of Projects and Emergent Risks in the age of Technological Disruptions

The training is started with an initial knowledge assessment Pre Test through CEPM's Risk Management Knowledge Quotient (RMKQ) tool. After the ProRM training we find an astounding improvement. There was a 2.7 times improvement in the 393 online participants.

Average Score of 393 participants in  
CrtPRM Exam in %

Average Score of the 393 participants in  
Pre Test prior to start of Module 2



**PM2B: Certificate in Project Risk Management (CrtPRM)  
Online Examination (3.30 pm to 5.30 pm)**

**Batch B7** (22 Jan 2023) **Batch B8** (29 Jan 2023)

**Batch B9** (19 Feb 2023) **Batch B10** (12 Mar 2023)

**Batch B11** (19 Mar 2023)

Since the launch of CrtPRM credential in 2011, as on date there are over 1200+ professionals from 149 companies across all sectors with CrtPRM certification. India is one of the few countries where we have a specialised certificate in project risk management.



**Report on Module 2**

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 2 report to i2P2M Cloud Platform **within 7 days of the completion of the module**



## Advanced Project Risk Management - Some Feedback



**The commitment of the faculty especially Dr Jain is commendable.**

Nanda Nandan R  
Dgm (Quality Engineering)



**Understanding The Risk We Take, Risk We Face & Risk is Every where through Advanced Risk Management was an Eye Opening. It has totally changed my perception of risk management. Our guru Adesh Jain, sir, thank you immensely for teaching us with passion.**

Rajani B, AGM (Method Planning)

**Wow ! World class and great experience of our Guru is unparalleled.**

Sundaresan S  
DGM (Service), KGF Complex

**Sri Adesh Jain is benchmark for his attitude, his discipline, his timeliness, at this age is something really great.**

Raghunath A  
DGM (M/c. Shop), Mysore Complex

**Best exposure in the field by the best guru globally.**

Krishnamurthy S  
DGM (Corporate Materials)

**Mr Adesh Jain, Imparting PM awareness is not a profession for him but a "Mission".**

Gp Capt Mukesh Sharma  
Air HQ (VB), HQ IDS (MoD)



**A lot of passion was displayed by Mr. Adesh Jain on concepts on Risk Management Processes.**

Capt (IN) Sandeep, Naval HQ,  
Indian Navy



**Sir you have made the experience of this module a 'WOW' experience, an experience never experienced before.**

Maj Priyanshu Goyal, Planet, HQ IDS, HQ  
IDS (MoD)



**It was just superb program on project risk management. must for all project professionals.**

Brian Ernest Regalado, Founder and Lead  
Educator, Philippines



**Our Guru Shri Adesh Jain sir who is & will always be pioneer in this field across the Globe.**

P R Parate, GM (PJ), Refinery



**My vision has certainly widened. All regards and compliments to our guru for enhancing my understanding.**

Satish Jha, General Manager (CP),



**Coverage of project risk management is superb.**

Saurabh Ahuja, AGM-  
Refinery EDC



**I feel Proud to say Mr Adesh Jain is my GURU, and I am his disciple if he accepts.**

Shaji P J, General Manager  
(Water Transport), KMRL



**The one great take away of the session was a quote from our guru Adesh Jain that "If we can not control the tides, we can learn to build better boats".**

Sajith V, Senior Deputy General Manager  
(Signalling & Telecom), KMRL

**In 12 hours, we learnt almost 100 hours of risk management. Thank you Sir and a BIG salute to you. You are a great person. May God bless you, Sir.**

Rekha Prakash, General Manager  
(Design), KMRL

**It is extraordinary and delivered light on the risk management.**

R Arul Raj Sankar,  
Deputy General Manager (Track),  
KMRL

**Dr. Hukur's (iceland) presentation has left deep & sound effect on thinking approach on risk management. The assorted thoughts on Risk Management by our Guru Adesh Jain sir has given me a new direction. I am privileged to have gone through the risk management program.**

Prayuddhkumar C. Suthar, Manager  
Projects



**Module-3****Computer Based Real Time Simulation Programs**

Being a global program, participants can choose their local time.

**Suggested Timings:** 9.30 am to 5.30 pm inclusive of breaks

| **Batch B7:** 27 - 28 Jan (Fri - Sat) | **Batch B8:** 2 - 3 Feb (Thu -Fri) | **Batch B9:** 23 - 24 Feb (Thu - Fri) |  
| **Batch B10:** 16 - 17 Mar (Thu - Fri) | **Batch B11:** 23 - 24 Mar (Thu - Fri) |

**PM3: Computer Based Real Time Simulation Programs**

**Guy Giffin**

With specialisation in simulating the challenges of leading complex projects, Prendo's simulations are used at many of the world's top business schools, including Columbia, IMD, INSEAD, MIT Sloan, Oxford/Saïd and Wharton.

Guy Giffin, Director, Prendo Simulations will be speaking to participants. Guy has delivered hundreds of simulation workshops in over 30 countries around the world, with organizations including: Bechtel, EDF Energy, Gazprom, Goldman Sachs, IBM, Morgan Stanley, Oracle, Petrobras, Shell and the United Nations. He teaches on various MBA, EMBA and executive programs at Cambridge, Columbia, MIT Sloan, etc.

**Why Simulate?**

Online education combined with real time computer based simulation programs is again one of the major strengths of I/EDPM program in making learning effective and meaningful to organisations.

Leaders face many challenges in the modern world, including working with increasing levels of complexity and ambiguity, accelerating levels of change and uncertainty, as well as ongoing pressure to act responsibly and ultimately, to create value. The most powerful learning method to address these many challenges is advanced simulations, because participants must take the decision and see the consequences.

Lectures & slide presentations, books, articles, & papers are effective ways of sharing information. Case study discussions go further, but still don't force participants to take decisions or see the consequences. The next generation of leaders in particular are increasingly combining learning to competency development to implementation at work place to make their organisation competitive. i2P2M provides this platform through it's I/EDPM program.

**People learn by doing**

Complex skills can only be developed by (a) making decisions or taking actions, (b) experiencing the consequences, and then (c) figuring out what happened and why, and then repeating the process, i.e. practicing.

**Simulations are better than real world experience**

In contrast with using real projects and real organisations as their practice grounds, when mistakes can be very expensive, simulations are faster, lower risk, lower cost, and crucially, more effective because they make the link between cause and effect easier to see.

**Simulations are essential in many professions**

Pilots, military strategists and surgeons, for example, have long understood the importance of simulating their activities in order to improve their performance and reduce the risk of failure in the real world.

Three to five participants form a Team. The aim at the end of each simulation program is to excel in Key Performance Indicators (KPI). i2P2M Trophy will be given to one of the expected 60 teams which scores the highest marks in the 2 Simulation programs.

### PM3A: Real Time Simulation on Managing Stakeholders (virtual teams)

**B7**(27 Jan), **Batch B8** (2 Feb), **Batch B9** (23 Feb), **Batch B10** (16 Mar), **Batch B11** (23 Mar)



Virtual EDPM online Program

Prendo was commissioned by Shell to design and develop a simulation of how typical spectrum of stakeholders behave during a major project. The simulation brings to life the universal leadership challenge of maximizing support across a range of parties who have different interests, agendas and motives. The simulation is used across the globe in numerous industries.

It provides challenge in balancing of People (settlement, schools, jobs), Economic (project profit, taxes) and Planet (rainforest, parrots, river pollution). This online simulation is used in managing stakeholder effectively. **Participant's gaining experience of 1 year in just 1 day.**

#### Key topics

- general management and strategy
- global and cross-cultural leadership
- ethical leadership and CSR
- stakeholder management
- influencing skills and networks
- communication strategy

#### Learning outcomes

- develop effective stakeholder consultation strategies
- develop detailed stakeholder analyses
- map & use influence networks
- understanding multi-cultural dynamics
- create a communication plan that reflects cultural preferences
- analyse the full range of human interests & motives
- balance conflicting stakeholder interests
- balancing People (settlement, schools, jobs), Economic (project profit, taxes) and Planet (rainforest, parrots, river pollution)

### PM3B: Real Time Simulation on Project Leadership (virtual teams)

**Batch B7**(28 Jan), **Batch B8** (3 Feb), **Batch B9** (24 Feb), **Batch B10** (17 Mar), **Batch B11** (24 Mar)



Virtual EDPM online Program

(80 team, 3 to 5 persons per team expected)

Prendo's 'SPATIUM' real time simulation on Project Leadership provides an intense, risk-free experience of managing a complex project.

It is a mind boggling experience that one goes through. In 6 hours, you gain 3 years of experience. **The "3 years in 6 hours" real time simulation** will take you across all the project life cycle phases which in real live situation will take 3 years from planning to completion. Often, a team member does not get an opportunity to work from the stage of conceptualisation to project closure. Great opportunity for the participants of IEDPM program. Top business schools and world fame companies regularly use these simulation programs to build competencies in managing projects and programs.

Developed in collaboration with the Major Projects Association, Prendo's Spatium simulation presents participants, typically organised in teams, with a challenging mission. It is an intense, but risk-free experience that will help them develop skills in the topic areas below.

#### Key topics:

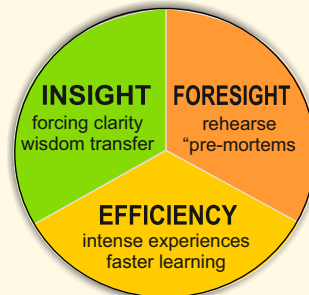
- advanced project management
- implementing strategy
- managing risk & uncertainty
- stakeholder management
- teamwork
- complexity & ambiguity

#### Learning outcomes:

- define project success
- manage the early stages of a project
- develop an optimal contract strategy
- analyse and manage risks
- judge stakeholder-driven trade-offs
- juggle & integrate multiple disciplines
- plan & control a project
- take decisions in a complex scenario



### Three compelling reasons to use Simulation programs in I/EDPM



**INSIGHT** - the simulations ensure profound understanding by giving users chance to see 'both cause and effect'.

**FORESIGHT** - the simulations provide hands on experience to reduce the risk of making mistakes in the real world.

**EFFICIENCY** - the simulations provide accelerated experiences ensuring fast, effective and accessible learning.

### Prendo's simulations are used by many global organizations and leading business schools, including:



### Some comments the from the participants

The simulation exercise is a class of its kind never experienced before. I would like to thank i2P2M for including simulation exercises. It is a great experience. I2P2M is the only company in the world which includes real time simulation programs. Hats off to them.

It was a life time experience, having fun as well as learning. It gave many insights and sharpened my opinions. It also opened many a closed windows.

Awesome and creative way of learning and understanding from the stage of formulation to completion.



### Report on Module 3

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 3 report to i2P2M Cloud Platform **within 7 days of the completion of the module**

## Module-3

## Computer Based Real Time Simulation Programs

**Superb. Real time simulation program was once in a life time experience** in dealing with real time scenarios in handling project complexities from planning to completion. Gained 4 years of experience in just 2 days. Also the last session covered by **Mr. Adesh Jain on Organisation Project Management Maturity Assessment** was thought **provoking** and perhaps the only one available in India. It will filter out true Project oriented Organization from those who pretend to be.

P R Parate, GM (PJ)  
Indian Oil Corporation Limited



**The simulation exercise is a class of its kind never experienced before.** I would like to **thank i2P2M for including simulation exercises.** It is a great experience. I2P2M is the only one in India which promotes real time simulation programs. **Hats off to them.**

Kamal Devan, DGM (E&M)  
Kochi Metro Rail Limited



**First time experience. Such Simulation tools should be introduced in all PSUs and Government organisations** to improve the efficiency and leadership qualities.

Sajith V, Senior DGM (Signalling & Telecom)

**24 months were shortened to 4 hours** made us look ahead and visualise the outcome without doing the project. A real feeling of the triple constraint was visible.

Shaji P J, GM (Water Transport)

**Superb and mind boggling. Very Enriching Experience,** a must for all level of officers to create an army of project managers and leaders for implementing the projects in time without cost overrun taking all the stake holders on board, which is prerequisite for success. It will **enable us to be a world leader overtaking China and realizing the dream of "Atmnr Bhar" India.**

PD Rathi, General Manager (M)  
Northern Coalfields Limited



It was a life time experience, having fun as well as learning. It gave many insights and sharpened my opinions. **It also opened many a closed windows.**

Satish Jha, General Manager (CP)

Real time challenges were encountered and negotiated within timelines provided and it was a superb learning experience regarding vital aspects of Project Management. **Gained 4 years of experience in just 2 days.**

Suchandra Sinha  
Chief Manager (E&M)

**Overall achieved 4 Years' experience in just 2 days.**

Nandan Kumar Choudhury  
Assistant Manager (G)

**It should be mandatory for middle-level management.**

Vimal Kumar Shrivastava  
Deputy Manager (M)

**Very innovative & life time experience. I have gained 4 years in just 2 days. Mind boggling experience.** A rare opportunity to plan and execute and the team was intact without any change.

Mallikarjuna Reddy C V



Real time simulation program has been the best experience ever I had experienced. **Must for everyone.**

Ramesh Kumar Raju  
AGM (Defence R&D)

**Awesome and creative way of learning** and understanding from the stage of formulation to completion.

Vijeesh MV  
Assistant Manager (IE)

The two simulations, were an absolutely new learning. Just these two simulations make this program worth attending. **I never imagined they can be used to simulate people interactions also.** This was a completely new learning.

Gp. Capt. Mukesh Sharma



Simulates the challenges of complex projects which we haven't experienced thus far. It gave a realistic and dynamic experience of running a project. **Great learning value.**

Capt. (IN) Sandeep



This was first time experience of mine as a project manager. **It was a true learning experience for me.** All aspects were covered in detail in the virtual program.

Maj. Priyanshu Goyal



**Module-4**

**Advanced Project and Program Management Concepts**

**Being a global program participants can choose their local time.**

**Suggested Timings:** 9.30 am to 5.30 pm inclusive of breaks

| **Batch B7:** 29 - 30 Jan (Sun - Mon) | **Batch B8:** 4 - 5 Feb (Sat - Sun) | **Batch B9:** 25 - 26 Feb (Sat - Sun) |  
| **Batch B10:** 18 - 19 Mar (Sat - Sun) | **Batch B11:** 25 - 26 Mar (Sat - Sun) |

**PM4: Experience Sharing Sessions (ESS)**



**Peter R. Easley Esq (USA)** - The World Bank, Washington DC. Former Deputy Chief Corporate Procurement & Head of Sourcing and Category Management. The World Bank, Washington DC and a well known authority on Procurement and Contracting management. He is widely traveled with rich international experience.

**Topic: Procurement and Contracting**

At the end of this module participants will have a good understanding of procurement and contracting and its impact on success of the project. The Candidates should be able to: (1) Discuss procurement and contracting processes and principle. (2) Explain and critically evaluate the contract administration issues including contract terms & change order management.



**Dr. Hans Stromeyer (Germany)** is co-founder & president of the International Association of Project Managers (IAPM). Before that, he was Director of Science Services and International Programs at Spacehab, Inc. in Houston. The company developed and operated manned modules in the payload bay of the American Space Shuttle. He was recipient of the price of the German Project Management Award as well as the Award of Space Missions D1 & D2.

**Topic: Hybrid Project Management**

Project Management is in a period of adaptation to our VUCA world. Today, projects aim to be more responsive to unclear customer demands. This development was spearheaded by the Agile Manifesto proclaimed by leading software developers in the USA. Scrum and other frameworks have rapidly gained attraction worldwide, prompting traditional projects to include agile mindset and methods. Hybrid project modeling allows combining classic and agile elements intuitively.



**Prof. Dr. Ralf Müller (Norway)** is Professor of Project Management at BI Norwegian Business School and Editor-in-Chief of the *Project Management Journal*®. He lectures and researches in leadership, governance, and organizational project management. His research appeared in more than 250 academic publications. Prior to his academic career, he spent 30 years in the industry.

**Topic: Governance through Organizational Project Management (OPM)**

Organizational Project Management (OPM) extends and integrates the distinct views of projects, programs, and portfolios and describes a governance approach to all project-related work in an organization. That includes the organizational and business-related integration of projects, programs, and portfolios. Project-oriented organization structures. OPM model integrates 22 of these themes for effective governance of organization-wide project work.



**Oliver Maeckel (Germany)** is Vice President and Partner at Siemens Advanta Consulting, Germany. He has been with Siemens AG since 1997. The focus of his current work is, in particular, the development and delivery of "first-of-its-kind" large-scale projects and especially the digitization of project business processes. He and his team have supported more than 200 major and mega projects.

**Topic: Mega projects – raw diamonds or raw eggs?**

Mega projects are raw eggs, developed well they will change to be raw diamonds instead. The number of large projects continues to grow over the last decades. Nonetheless, these projects are more than often the first of their kind and therefore moving the final frontier. Scaling up things and working in this area is often risky due to many new situations and uncertainties. Planned creation and excellent execution, the eggs will become diamonds.



**Topic: Project Mindset**

The word 'Project Mindset' was coined and introduced by Adesh Jain in August 1999 in Stockholm, Sweden while giving a one day seminar on "Project Mindset – the Key to Competitiveness". In last 20 years, lot of development has taken place in refining the conceptual framework of 'Project Mindset'. A thought provoking presentation will be given to the participants with the latest conceptual framework of role of Project Mindset in managing projects.



**Veikko Väililä (Finland)** has provided management consulting services for thermal & nuclear power projects, pulp & paper plant projects and mega-size infra projects including harbor, metro, airport, rail- and motorway projects. Veikko is a member of the Advisory Board of the Climate Leadership Coalition, the largest non-profit climate business network in Europe. He has lived in 5 countries and worked in more than 50 countries.

**Topic: Climate Change and Sustainability**

A large number of the world's leading companies and financial markets have made up their minds: their money is on its way to a low-emission economy. This means that the market for low-emission products and solutions is growing, while the market for high-carbon products is stagnating and will soon shrink. Countries, companies and investors now have a once-in-a-generation opportunity to scale zero-carbon industries in the 2020s, to create prosperous growth and more resilient economies. The countries that create lucrative conditions and incentives for the new solutions will win big time.



## PM4: Experience Sharing Sessions (ESS) contd.



**Prof. Dr. Raphael Albergarias (Brazil)** is an outstanding contributor in the project management. A globetrotter committed with excellence and organizational performance. Executive coordinator of doctorate and masters degrees in distinguished universities (Sorbonne, Paris, Bordeaux) in the fields of Project Management, Marketing and Finance. 17+ years of experience. Consultant, professor, Investigator and actuality as IPMA

Brasil President and Region LATNET Director for IPMA. Global VP of International Institute of Education, a consortium with top universities.



**Michael Roberts (USA)** is an IT industry professional with more than 20 years of experience project management and taking digital products to market. His industry certifications include those from Cisco, CompTIA, Microsoft, ICAgile, and the Scaled Agile Framework. With his experience as a technology executive, he's guided many companies to successful IT and software projects, and become a skilled strategist

who transforms strategic plans into workable solutions and benchmarks performance against key operational targets/goals.



**Antonio Nieto-Rodriguez (Belgium)** is an Author of the Harvard Business Review Project Management Handbook, the featured HBR article The Project Economy Has Arrived, and four other books, Antonio is the creator of concepts such as the Project Economy and the Project Manifesto. His research and global impact in modern management have been recognized by Thinkers50. Fellow and Former Chairman of the Project Management

Institute, he is the founder of Projects&Co and co-founder of the Strategy Implementation Institute. He is a member of Marshall Goldsmith 100 coaches.



**Randall L Englund (USA)** as an author, speaker, educator, trainer, professional facilitator, and consultant for the Englund Project Management Consultancy delights in sharing his passion for project, program, and portfolio management. He is co-author of seven books in the business and management field. He received the Distinguished Contributions Award from PMI.



**Professor Dr. Hiroshi Tanaka (Japan)** is in the forefront of global PM community over the past half century. He is professor of strategy and project management. Is a well-known PPM trainer covering Asia, Africa, Europe and Latin America. Is the founder and past president of Project Management Association of Japan (PMAJ).

## Topic: The BANI scenario and the New Generations in PM

How to deliver a project in a Brittle, Anxious, Nonlinear, Incomprehensible scenario? BANI is a logic that determines how your personal posture should be from now on. In addition, there is a great sense for companies to incorporate this philosophy and internalize it from strategic planning to their Leadership style. Welcome to the chaotic world, where conditions are not simply unstable, they are chaotic. Trying to control them, interpret them or even avoid them is no longer possible. The great competitive advantage of a professional or company, now, is knowing how to react to everything that happens. Some will be frozen waiting for a benchmarking to emerge.

## Topic: AI AND ML: How to future-proof your PM career

Artificial Intelligence (AI) and Machine Learning (ML) are two huge factors that is changing technology and business. But what is their impact on you? What will your job look like five years from now? Will it even exist in five, 10 or 20 years? And what will happen to the organization and industry you work for? We will discuss the definitions of these two terms, how they impact business and workers, and what things project managers can do today to prepare for the future.

## Topic: The Project Economy Has Arrived, and Why Project Management Had to Be Reinvented

Today, about 70% of projects fail to deliver their objectives. Considering that every year approximately 48 trillion US dollars are invested in projects, we fail to deliver trillions of benefits, value, and impact in organizations and society at large. If we increase our success ratio from 30% to 60%? Just imaging the amount of value that we would be adding to the world, approximately the GDP of China in extra benefit. To achieve this incredible goal, project management and projects managers will need to reinvent themselves.

## Topic: Environments and People Skills that Improve Organizational Performance

Creating excellence in project management occurs when sponsors appoint appropriate project leaders, and they apply methodologies, viewpoints, insights, and leading practices to optimize project-based work. Organizational maturity requires that leaders reduce organizational "toxins".

## Topic: Agility in Corporate Enterprises Realized by Applied Project Management




COVID-19 pandemic, VUCA/ BANI environment, global sustainability commandment, and disruptive technology have changed the landscape of industry and society. Project management needs to respond to this global transition.










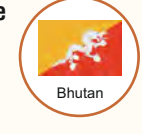

## Report on Module 4 and Composite Final Report (CFR)

It is a must to submit the report outlining the key takeaway for applying to one's work place. This is one of the 16 Uniqueness of I/EDPM program where learning is applied to demonstrate measurable benefits.

Participants to upload their Module 4 report to i2P2M Cloud Platform **within 7 days and CFR within 30 days of the completion of the module**

-  The Module was conducted seamlessly in a very professional manner. Highly experienced & reckoned faculties in the respective domain. **Hats-off to Shri Adesh Jain Sir for his dedication & efforts!**  
P R Parate
- EDPM Online and in specific module 4 ways **an eye opener and unparalleled in the field of project management.**  
M Palanivel
  - It was **memorable and mesmerizing right** from the module 1, the beginning to module 4, the end. Ashish Singh
  - **EDPM online has changed my thinking.** Module 4 of wisdom sharing is the ultimate in transforming knowledge to competency development resulting in concrete outcomes. RC Srivastava
-  The online module was crafted so beautifully that we can access the session any time according to our convenience. The content and quality of each presentation was superb. **It was a one in a life time opportunity to attend sessions from stalwarts from different fields.**  
Tony Devassy
- EDPM is a holistic and structured program. **Thanks to NTPC to nominate for an eye opener program giving me an experience never experienced before** and will never be in future.  
Parmeshwar Lal
  - **EDPM is a holistic program in project management** and had built our confidence to deal with the complexities in managing projects. Grateful to NTPC Ltd for nominating me to go through an experience never experienced before.  
Shailendra Bhardwaj
-  **It was grand finish of the EDPM Online.**  
Maj Priyanshu Goyal,  
Indian Army

-  **Listening to almost 18 speakers from all over the globe** was a rare opportunity. Wander if any other business school/ institution can deliver what i2P2M did.  
Jennifer Rose Livelio
- **A new benchmark in executive education is set now.**  
Brian Ernest Regalado
-  **It was an amazing experience** in the last module 4 of wisdom sharing. Shashank Tiwari
- **Module-4 is superb! and was extremely well structural from the beginning to the end.** Madhav Jha
  - Nothing more can be expected ever. This is the panacea of quality learning from thought leaders. Omprakash Singh
-  EDPM Online is not only earning but it helped to **open the mind for creating innovative ideas to apply.**  
Amritendu Mandal
- **A mind blowing experience** which made us to have clear insight of managing complexities while planning and executing projects. Sundaresan S
  - It was a fantastic Learning Journey with **Take away, Q&A after every session).** JUST From my heart and mind, I should say that you are truly a Bhishma Pitamah of project management taking i2P2M to a height which others cannot reach.  
Rajani B
-  **Wow! The knowledge sharing from industry leaders is like adding a 'gem in the crown'** for this whole program, as this has contributed to the practical side of learnings including the future industry trends. EDPM online – an experience never experienced before.  
Sridhar Nagaraja

-  **Thanks to Adesh Jain Sir for having given us the mist wonderful experience of learning from the best of the best in the PM profession** from all over the world covering 8 countries.  
Md. Kashif Rizvi
- **Once in a life changing experience.** **Evening special sessions** for all the modules made learning most effective. We could clarify all our doubts of the day in one to one interaction with faculty.  
Souvik Chakraborty
-  **It was an amazing experience** and learning for me during this course. Satish Jha
- **Wow!** It gave a whole new **dimension to my understanding** about project, risk and change management, project leadership development,  
P D Rathi
  - **This module was an eye-opener** as it covered almost 100% new topics and all of which were flawlessly delivered by eminent speakers from across the world.  
Santosh Pujar
-  **An ultimate Module 4 of wisdom sharing,** which transformed us to become besides effective project manager, a good project leader. Sajith V
-  **It is indeed an experience never experienced before!** Thank you so much i2P2M for giving us this opportunity  
Ugyen Dorji, Bhutan
-  **"Knowledge which does not change behaviour is useless",** a phrase which will help in implementing everything we have learnt here. Anoop Kumar Srivastava



(2020) 203 participants  
participated in EDPM Online 2020  
from 49 institutions from 6  
Countries

*From Classroom to Online  
EDPM Online 2020-2021  
programs conducted with  
astounding success*

(2021) 190 participants  
participated in EDPM Online 2021  
from 78 institutions and 10  
Countries

### EDPM Class of 2019

153 participants gaining 3  
years' experience through  
one day long world famous  
project management  
simulation programs in  
building a complex football  
stadium in 30 months from  
scratch.



One of the 33 Teams that  
participated in the Project  
Management Simulation  
Programs (Module 2)  
comprising of professionals  
from ISRO, DRDO and ECIL  
lifted the trophy. ISRO  
participants seen with Ranjan  
Kumar Mohapatra, Director  
(HR), IOC, TKA Nair and  
Adesh Jain.



I2P2M deploys the best  
Resources from India and  
abroad to give the  
advanced practical and  
conceptual framework to  
the participants. IIM,  
Calcutta professor S  
Chattopadhyay who spoke  
on Business Analytics  
receiving Guru Dakshina



Prof. KC Iyer, Dean,  
Infrastructure IIT, Delhi who  
spoke on Complex Project  
Management receiving  
Guru Dakshina



Dr. AK Singh, Director  
General (Life Sciences),  
DRDO awarding the DRDO  
participants who were part  
of the Best team out of the  
33 teams in scoring the  
highest marks in 2 project  
management simulation  
programs.



The first Module of I/EDPM  
program is to get familiar  
with the Totality of Project  
Management. The first  
module was conducted at  
three locations i.e. Delhi,  
Mumbai and Bengaluru.  
This session was in Delhi.



i2P2M is privileged to have  
special recognition from  
Boeing international to  
have the IEDPM  
participants to visit their  
Headquarters in Virginia to  
get familiar with the latest  
trends in the technological  
front.



Prabh Das, CEO and MD,  
HMEI gave a special  
address to the 153  
participants of IEDPM  
program. Prabh Das is  
seen with TKA Nair, Adesh  
Jain and participants from  
IGL and BEML.




# EDPM Hybrid Program 2022

an experience never experienced before

(Combining Online and Faculty led Sessions)

It is a global program. A participant can choose their local time zone to suit their own convenience.

Executive Diploma in Project Management (EDPM) Online (10 days - Three extended weeks) with 70 hours of Learning & 50 hours of Online homework and Reports Writing			
<ul style="list-style-type: none"> <li>50 hours of Online homework and 5 major reports to be uploaded to i2P2M's Cloud Platform.</li> <li>12 thought leaders from all the continents to share their experience.</li> <li>Acquire Certificate In Project Management.</li> <li>Acquire Certificate in Project Risk Management (CrtPRM)</li> </ul>		<ul style="list-style-type: none"> <li>Experiential learning from 2 world class real time simulations gaining 4 years of experience in 2 days</li> <li>Obtain the prestigious EDPM Diploma</li> <li>Eligible for the Certified Senior Project Manager (CSPM) or Certified Project Manager (CPM) from IAPM by paying a small fee.</li> </ul>	
 <b>10 Days Online</b> Registration Fee INR 2.3 Lacs (US\$ 3000) per person GST at 18% for INR payments		25% discount on registration fee for <b>10 to 19 nominations</b> <b>INR 1.725 Lacs (US\$2250)</b> <b>per person</b> GST at 18% for INR payments	50% discount on registration fee for <b>20 or above nominations or Officials from Central/State Governments</b> <b>INR 1.15 Lacs (US\$1500)</b> <b>per person</b> GST at 18% for INR payments
			70% discount on registration fee for <b>Participants paying on their own without reimbursement</b> <b>INR 0.69 Lacs (US\$900)</b> <b>per person</b> GST at 18% for INR payments

## Time Schedule

	Module-1	Module-2	Module-3	Module-4
<b>Batch B7</b>	13 to 15 Jan (Fri to Sun)	20 to 22 Jan (Fri to Sun)	27 - 28 Jan (Fri - Sat)	29 - 30 Jan (Sun - Mon)
<b>Batch B8</b>	20 to 22 Jan (Fri to Sun)	27 to 29 Jan (Fri to Sun)	2 - 3 Feb (Thu - Fri)	4 - 5 Feb (Sat - Sun)
<b>Batch B9</b>	10 to 12 Feb (Fri to Sun)	17 to 19 Feb (Fri to Sun)	23 - 24 Feb (Thu - Fri)	25 - 26 Feb (Sat - Sun)
<b>Batch B10</b>	3 to 5 Mar (Fri to Sun)	10 to 12 Mar (Fri to Sun)	16 - 17 Mar (Thu - Fri)	18 - 19 Mar (Sat - Sun)
<b>Batch B11</b>	10 to 12 Mar (Fri to Sun)	17 to 19 Mar (Fri to Sun)	23 - 24 Mar (Thu - Fri)	25 - 26 Mar (Sat - Sun)

### For more details contact:

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Email: chairman@i2p2m.com Web: www.edpmonline.com CIN : U80302DL2008NPL178464

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To develop a complete mind. Study the science of art. Study the art of science.  
Learn how to see. Realize that everything connects to everything else.

- Leonardo da Vinci (1452-1519)