



International Institute of Projects & Program Management
(a section 8 not for profit company)

*Setting a global standard in building project management competencies
Pioneering Project Management Certification worldwide*

TPM

Totality of Project Management

*Building PM Competencies
in alignment with NITI Aayog's
recommended syllabus*

'Project Management is the new economic infrastructure' - Fujitsu, Japan (2001)

'Project management is an art and science of converting vision into reality' - Adesh Jain (1992)

Three day Workshop on

Totality of Project Management (TPM)

prepares for the ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM)

TPM training will be followed by CIPM exam on 3rd day of the workshop from 3.00 pm - 5.45 pm

Chennai : 15 to 17 September 2025, Ramada Chennai Egmore, Chennai

- Totality of Project Management (TPM) is the only syllabus globally which is aligned to NITI Aayog's recommended Project Management syllabus.
- Except i2P2M, no institution in India or outside India has their own certification in project management that is based on NITI Aayog's recommended syllabus.
- i2P2M is the only institute in Asia which is recognized by NITI Aayog as a global Project Management certification body.

TPM Program - Some Feedback from the participants



Superb faculty with exceptional teaching skills.
Memorable and lifetime experience. Priceless
course contents with great value addition.

- Vinod G Nair, VSSC, ISRO



Superb program, superb faculty, 100% satisfied. The
programme was arranged nicely. There is lot of contents in
TPM which is priceless. It must be kept mandatory for any
engineer to first go through this course.

- P R Parate, IOC

Excerpts from NITI Aayog Task Force Report on Project & Program Management

"The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage".

Totality of Project Management is in line with NITI Aayog's
above recommendations



Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited. CIPM exam is administered by International Institute of Projects & Program Management (i2P2M).

**i2P2M is only certification body in India to have
ISO/IEC17024:2012 accreditation for CIPM.**

Build competencies and make your company competitive

About Organiser

i2P2M - International Institute of Projects and Program Management, a non-profit company, was incorporated in 2008 as a Section 8 company. The company's vision is to equip project leaders, managers and professionals across central / state government, public & private sector companies and research institutions in nurturing project mindset to better manage the ever increasing complexities.

Its aim is to enhance their Knowledge, build Competencies and demonstrate Outcomes through comprehensive learning that can be applied at the workplace, provide exposure to best practices, relevant case studies, real time computer based simulations of complex project and leadership scenarios and sharing of experience / success stories by industry stalwarts from India and abroad.

i2P2M has two major streams – Project Management Certifications and building competencies through various Executive Diploma programs.

**i2P2M is the only institute in Asia which is recognized by NITI Aayog
as a global Project Management certification body.**

i2P2M has a very distinguished Academic Industry Council from academia, industry and government that provides strategic direction.

Some of the distinguished members of Academic Industry Council* (AIC) of i2P2M



T K A Nair
Adviser to Fmr. Prime Minister
Chairman, AIC



Adesh Jain
Member Secretary



Dr. Rajiv Kumar
Fmr. Vice Chairman
NITI Aayog



Dr. Deepak Vohra
Special Advisor to
Prime Ministers in Africa
and in Ladakh



Sanjay Mitra
Fmr. Defence Secretary
Government of India



**Air Marshal
Dr. Rajeev Sachdeva**
AVSM (PhD) (Retd)



Prof. G. Rangarajan
Director, IISc



Prof. R T Krishnan
Director
IIM, Bengaluru



Dr. S Chattopadhyay
Professor & Fmr.
Director IIM, Calcutta



Dr. V. Ramgopal Rao
Vice Chancellor,
BITS Pilani



Atul Sobti
Director General,
SCOPE



Vinayak Pai
MD & CEO
TATA Projects



R. Madhavan
Fmr. CMD, HAL



Deepak K Hota
Fmr. CMD,
BEML Ltd



Ranjan K Mohapatra
Fmr. Director, HR
IndianOil



K Venkataramanan
Fmr. CEO, MD
L&T



Dr. Hans Stromeyer
President, International
Association of Project
Managers Liechtenstein,
Europe



Prof. Ashish Nanda
Sr. Lecturer
Harvard Business
School



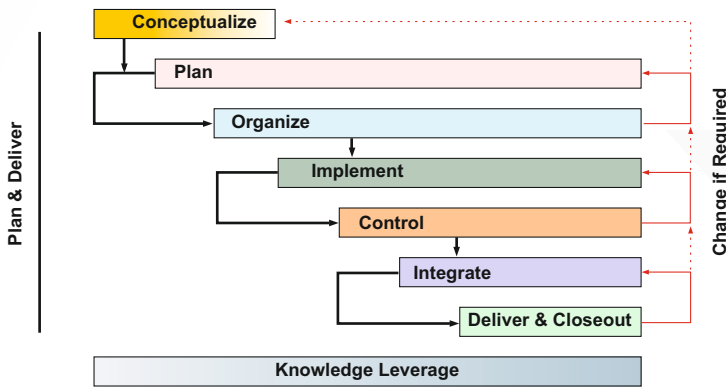
Dr. Shyam Girdharadas
Adjunct Professor
The George Washington
University, USA



*Designations as on 27th June 2025

TPM training program leading to ISO 17024:2012 accredited Certificate In Project Management (CIPM)
is the only PM program globally that is in line with NITI Aayog's recommended PM curriculum

Totality of Project Management (TPM) covers 8 Project Life Cycle (PLC) Phases, 37 Knowledge Areas and 127 Concepts.



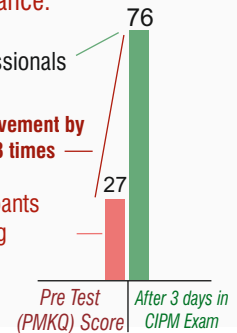
'Project Life Cycle phases of TPM Syllabus shown above is in line with NITI Aayog's recommendations for a PM curriculum.

Training Effectiveness

The Totality of Project Management (TPM) training starts with an initial assessment of 16 questions through Project Management Knowledge Quotient (PMKQ). After the TPM training we find, there is an astounding improvement by a factor of 2.8 times. **Great performance.**

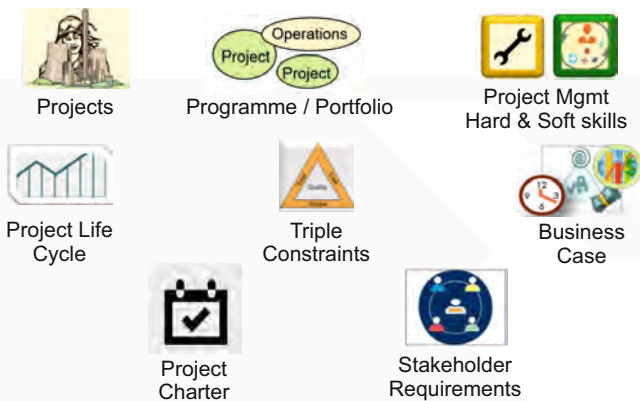
Average score of 10000+ Professionals in CIPM Exam

Average score of 10000+ participants in Pretest at the start of the training



Conceptualize & Knowledge Leverage (PLC phases)

Some Key Knowledge Areas



Plan & Organize (PLC phases)

Some Key Knowledge Areas



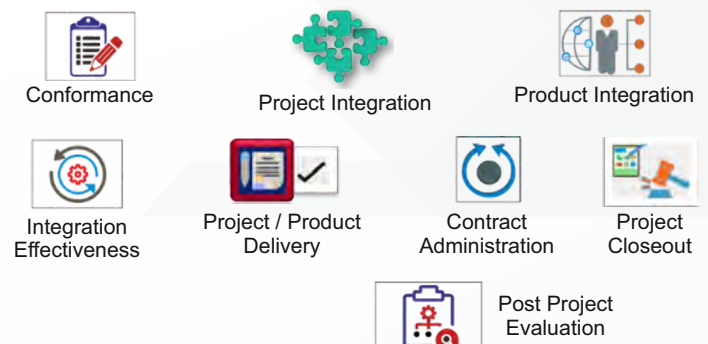
Implement & Control (PLC phases)

Some Key Knowledge Areas



Integrate & Deliver/Closeout (PLC phases)

Some Key Knowledge Areas



Faculty for the TPM workshop is from the Centre for Excellence in Project Management (P) Ltd.

Totality of Project Management (TPM) is in line with NITI Aayog's recommendations for project management curriculum

NITI Aayog's recommendations published in their Task Force Report on Project and Program Management released in June 2019. This task force under Chair of Sh. Amitabh Kant, CEO, NITI Aayog included 7 Secretaries to Government of India as well as industry experts like CMD of NTPC, ONGC and L&T.

- The curriculum of project management was finalised by the Task Force members considering all the syllabus of the global certification bodies including i2P2M.

Reproduced by i2P2M <div>Excerpts from NITI Aayog Report</div> <div>REPORT OF THE TASK FORCE ON PROJECT & PROGRAM MANAGEMENT</div>		
Page 20 of the NITI Aayog Report “Waterfall methodology to be adopted for executing any publicly funded project”	Page 21 of the NITI Aayog Report “The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Integrate, Deliver/ Closeout and Knowledge Leverage”	Page 21 of the NITI Aayog Report “Courses are required to be tailor made to the Indian context enriched with the experiences faced by the project implementation authorities on-ground”
Page 21 & 22 of the NITI Aayog Report “Courses should also cover : <ul style="list-style-type: none"> ➤ Safety Management ➤ Health and Environment Management ➤ Corporate Social Responsibility 	Page 27 of the NITI Aayog Report “Institutionalization of knowledge leverage of the learning in successful projects needs to be insured so that they can be used in other projects”	Page 25 of the NITI Aayog Report "Front End process is very crucial in all the public projects"

Note: One can download the full NITI Aayog Task Force report on Project and Program Management at <https://www.niti.gov.in/sites/default/files/2023-03/Task-Force-Report-on-Project-Program-Management.pdf>

The curriculum to address following knowledge areas for project management and should consider the project from concept to commissioning encompassing all life cycle phases i.e. Conceptualize, Plan, Organize, Implement, Control, Integrate, Deliver/closeout and Knowledge Leverage:

- | | |
|--|---|
| <ul style="list-style-type: none"> • Stakeholder Management • Scope Management • Time Management • Cost Management • Quality Management • Human Resource Management • Communication handling • Risk Management | <ul style="list-style-type: none"> • Procurement & Contract Management • Communication Management • Integration Management • Safety Management • Soft Dimensions covering Leadership, Motivation, Conflict Resolution, Problem Solving, Presentation skills etc. • Health and Environment Management • Corporate Social Responsibility |
|--|---|

TPM training program leading to ISO 17024:2012 accredited Certificate In Project Management (CIPM)
is the only PM program globally that is in line with NITI Aayog's recommended PM curriculum





SYLLABUS

8 Project Life Cycle (PLC) Phases. Some of the 37 Knowledge Areas and 127 PM Concepts shown:

 - Project Life Cycle Phases

 Icons – Knowledge Areas

• Bullets – PM Concepts

Conceptualize		Plan (Contd.)		Implement (Contd.)		Integrate (Contd.)	
 Stakeholders	<ul style="list-style-type: none"> Managing Stakeholder Requirements Stakeholder Register 	 Quality Considerations	<ul style="list-style-type: none"> Quality Philosophy Cost of Quality 	 Issue Management	<ul style="list-style-type: none"> Issue Logs 	 Integration Effectiveness	<ul style="list-style-type: none"> Priority setting Issue histogram
 Business Case	<ul style="list-style-type: none"> Need Analysis Cycle Business Case Concepts Investment Appraisal Methods PESTLE Analysis Project Charter 	 Risk & Opportunity	<ul style="list-style-type: none"> Risk vs. Project Life Cycle 	Control		Deliver & Closeout	
Plan		 Communication	<ul style="list-style-type: none"> Communication Concepts 	 Procurement	<ul style="list-style-type: none"> Procurement Planning Contracting 	 Project/Product Delivery	<ul style="list-style-type: none"> Delivery checklist Project acceptance
 Start Up	<ul style="list-style-type: none"> Need for proper start-up 	Organize		 Issue Analysis	<ul style="list-style-type: none"> Issue Analysis 	 Contract Administration	<ul style="list-style-type: none"> Contract Administration Project/Product Warranties
 Success Criteria	<ul style="list-style-type: none"> Success Criteria Success Factors 	 Internal & External Interfaces	<ul style="list-style-type: none"> Role of Interfaces 	 Quality	<ul style="list-style-type: none"> Control Charts Pareto Diagrams Cause and Effect Benchmarking 	 Closeout	<ul style="list-style-type: none"> Purchase order close out Contract Closeout Project Closeout report Lessons learned
 Scope Definition	<ul style="list-style-type: none"> Scope Management Plan Scope Statement Work Breakdown Structure Scope Baseline 	 Role & Responsibilities	<ul style="list-style-type: none"> Roles, Duties and Responsibilities Responsibility Assignment Matrix 	 Change	<ul style="list-style-type: none"> Change Management concept Formal change control procedures 	 Post Project Evaluation	<ul style="list-style-type: none"> Project evaluation
 Time Management	<ul style="list-style-type: none"> Logical relationships and dependencies Total Float & Free Float Precedence Diagramming Method (PDM) Critical Path Project Network Analysis Program Evaluation & Review Technique (PERT) 	 Organization Structures	<ul style="list-style-type: none"> Functional Matrix Projectised 	 Information Mgmt. & Reporting	<ul style="list-style-type: none"> Information management fundamentals Estimate at completion (EAC) 	Knowledge Leverage	
 Cost & Finance	<ul style="list-style-type: none"> Cost Estimating Methods Cost Baseline 	 Information System	<ul style="list-style-type: none"> Communication Processes 	 Team Performance	<ul style="list-style-type: none"> Leadership Motivation Conflict Resolution 	 Project	<ul style="list-style-type: none"> What is a Project? Operations vs. projects
 Health, Safety, Security & Environment	<ul style="list-style-type: none"> Health, Safety & Environment Requirements 	Implement		Integrate		 PM Fundamentals	<ul style="list-style-type: none"> Programme Management Portfolio Management Triple Constraints Project Life Cycle Value addition vs. life cycle Cost of change vs. life cycle
		 Risk Management	<ul style="list-style-type: none"> Risk Reassessment Risk Monitoring 	 Conformance	<ul style="list-style-type: none"> Ensuring Conformance 		
		 Teamwork	<ul style="list-style-type: none"> Characteristics of Teams Team Building Barriers to Communication Ethics 	 Problem Solving	<ul style="list-style-type: none"> Problem Solving 		
				 Project Integration	<ul style="list-style-type: none"> Manage project plans Monitoring and control of work 	 Corporate Social Responsibility (CSR)	<ul style="list-style-type: none"> Corporate Social Responsibility - General + Indian context

Certificate In Project Management (CIPM)

Certification is aligned to the TPM Syllabus

i2P2M will hold the 2.5 hour Certificate In Project Management (CIPM) exam



Certificate In Project Management (CIPM) is ISO/IEC 17024:2012 accredited. it is administered by International Institute of Projects & Program Management (i2P2M).

i2P2M is only certification body in India to have ISO/IEC17024:2012 accreditation for CIPM.

Certificate In Project Management (CIPM) is administered by International Institute of Projects & Program Management (i2P2M), **which is the only Indian Company with ISO/IEC 17024:2012 accreditation in Project Management for it's Certificate In Project Management from NABCB under QCI.**



(International Accreditation
as per ISO/IEC 17024:2012)

NABCB - National Accreditation Board for Certification Bodies under Quality Council of India (QCI). The nodal ministry of QCI is Ministry of Commerce and Industry, Government of India.

ISO/IEC 17024:2012 is an international standard developed by the International Organization for Standardization (ISO) that sets criteria for the certification of personnel. ISO/IEC 17024:2012 is a globally recognized framework for the certification of individuals to ensure their knowledge, skills, and competencies meet the required standards.

ISO/IEC 17024:2012 provides a framework for ensuring consistency, credibility, and quality in certification programs. By complying with this standard, **certification bodies** can demonstrate their adherence to internationally recognized practices and build trust among all stakeholders.



Some of the participants going through Certificate In Project Management(CIPM) Exam which is ISO/IEC 17024:2012 accredited

Great global recognition for the CIPM certificate offered by i2P2M

The International Association of Project Managers (IAPM) started in 1997 is a leading non-profit, globe-spanning association and certification body for project managers **headquartered in Liechtenstein, Europe**. IAPM's purpose is to promote project management competence globally.

IAPM has 3 certifications in traditional project management the highest of which is their Certified Senior Project Manager (IAPM) which proves knowledge and comprehensive practical experience in the subject area of project management. Examination contents cover hard and soft factors in project management.

i2P2Ms' Certificate In Project Management (CIPM) is recognised by IAPM. It is a great global recognition for the ISO/IEC 17024:2012 accredited CIPM credential that is administered by i2P2M.

IAPM certifications are valid and recognized worldwide. As an individual, a certification brings you objective confirmation of your knowledge as well as your experience. Thus person's credibility value increases in their organisation as they are expected to perform better in managing projects.

**A great recognition
for CIPM**



CIPM holders will also be eligible to get certification from International Association of Project Managers (IAPM), Liechtenstein, Europe

CIPM certification is recognised by International Association of Project Managers (IAPM). After acquiring CIPM credential, one is eligible to get Certified Senior Project Manager (CSPM) from IAPM, a reputed global organisation. CIPM is a great global recognition. CIPM holders can acquire CSPM credential from IAPM, Europe thereafter by paying a small fee.



"Live Online program on Totality of Project Management (TPM) that Ruchira Jain taught was very rich in contents. She is an excellent teacher and having rich experience. The training program was strengthened through numerous examples & exercises. **TPM program gets 10 by 10**".

- Linda Ottmann International Association
of Project Managers (IAPM), Europe

CIPM credential has global reach - Made in India Initiative

CIPM Exam is administered by i2P2M.

NITI Aayog has recognised i2P2M as one of the four Global Project Management Certification Bodies.

i2P2M's Project Management credential – Certificate In Project Management (CIPM) for Individuals is widely used across India covering public sector companies, private sector companies and central and state governments. CIPM holders are in 25 countries.



19500+ persons across 650+ organisations have CIPM credential

Some International Organisations



Central Government



Indian States



Some other companies with CIPM credential holders





"What makes Certificate In Project Management (CIPM) program world class is its comprehensive syllabus covering 8 project life cycles phases, 36 knowledge areas and 117 concepts with an extremely robust certification process. I myself have gone through the CIPM and in my opinion, it should be a pre-requisite for all PM professionals globally."

- Prof. Dr. B. Nag, IIM Calcutta (2015)



"Eight project life cycle phases cover the totality of the PM profession and it is well structured methodology."

- Dr. Vladimir Voropajev,
President, Russia project Mgmt.
Association (2007)



"CIPM will be a major step forward for the profession and for the enterprises to create a common understanding in managing change."

- Dr. Hiroshi Tanaka, President,
Project Management Association,
Japan and PM Advocate of JGC
Corpn. (2007)



The faculty, Ms. Ruchira Jain has shown excellent mastery of the topics as she confidently and competently delivered each and every one of 17 units. **Ms. Jain's delivery and mastery of topics is unparalleled. My hats off to her teaching.** The module on Totality of Project Management (TPM) is the ultimate in learning with the highest possible quality of contents and delivery.

- Brian Ernest Regalado, Founder and Lead Educator, Build Quotient AEC Training Institute, Philippines



It's great to be a part of this course.

- Mantrana Gola, JICA



Totality of Project Management curriculum should be mandatory for all the Scientists of DRDO.
- Alok Mall, DRDO



Only one word - exceptional and unique programme. MUST for all.

- Manish Aggarwal,
Bharat Petroleum



"The training program was very well designed covering all the key aspects of advanced project management. Exposure to program was very enriching. memorable and once a life time experience"

- D. Sai Baba, Director, (Projects). Ministry of Statistics and Programme Implementation



"Really lucky to have enrolled in this course. **The module is absolutely a gem.** It mixes all basic and the profound and neatly connects them with simple and solid fundamentals. Top of the shelf course".
Anupam Mukherjee, AGM, NTPC, India



"It was a superb and insightful program".
- Sourabh Nanaware,
Tata Motors



"CIPM is a superb programme to educate people about project management."
-Dr. Virendra Singh Shekhawat, ONGC



Unique and unforgettable experience.
- Santiram Mandal, GAIL



Great curriculum. Very good learning portal for Project Management

- S Tiwari, L&T



"I feel that in each and every corporate/ psus/ companies and engineering colleges the **course must be included for every executive**".

- Ramanpratap Singh, Northern Coalfield



"Totality of Project Management (TPM) was superb program and Madam Ruchira Jain's teaching skill is superb. It is memorable and life time experience.

- S M Yadav, DMRC



"Wonderful workshop. Completely new for me. Would help a lot at my workplace".

- Abhishek Gupta, Maruti Suzuki



TPM program is well structured providing excellent inputs to handle projects.

- M Suresh, ISRO propulsion Complex



The ISO/IEC 17024:2012 accredited Certificate In Project Management (CIPM) examination is offered and administered by the not-for-profit, International Institute Projects and Program Management (i2P2M). Candidates must be minimum graduates in any field.

The CIPM exam is a robust 2.5 hour, objective, multiple choice exam. The exam paper has 150 questions with maximum 200 marks based on application of knowledge, scenarios and computations. The paper is subdivided into 4 sections covering the 8 project life cycle phases.

Candidates need to independently pass each section by scoring at least 50% marks in each section and 60% marks across the entire paper. Exam paper has different types of questions – 1 mark question with 4 options, 2 mark question with 5 options, scenario questions for 3 or 4 marks and 5 mark questions involving computations.

CIPM exam has negative marking providing robustness to the exam process. It is the only PM certification exam globally that has negative marking.

Candidates need to follow i2P2M's instructions for the CIPM exam. CIPM certificate is given to those candidates that qualify in the exam which carries the logo of NABCB, Quality Council of India. The certificate is valid for 5 years. i2P2M is the company in India with ISO/IEC 17024:2012 accreditation for its Certificate In project Management credential.

CIPM is recognised by IAPM, Europe. CIPM holders can acquire IAPM, Europe's Certified Senior Project Manager (IAPM) credential by paying a small processing fee.

Sample CIPM Certificate



CIPM - Make In India initiative with Global Reach

Some CIPM holders from International Organisations, Central Government and Indian States



i2P2M MOU with CMDF, Philippines



On July 7, 2023, A historic MOU was signed between Construction Manpower Development Foundation (CMDF), a national government agency created pursuant to Presidential Decree No. 1748, Philippines and International Institute of Projects and Program Management (i2P2M), a not-for-profit company under section 8, India in Makati, Philippines. Some items covered in MOU are:

- Adopt the certification scheme of i2P2M.
- Revise CMDF project management syllabus covering the transition from PMI based to i2P2M based standards of Totality of Project Management leading to ISO/IEC 17024:2012 accredited CIPM Certification.
- Recognise EDPM program and CIPM.
- Conduct EDPM Fast Track, 6 day program for CEOs and senior managers.

CIPM - Make In India initiative with Global Reach



Some of the participants of previous TPM Programs

we had 650+ participants from 60+ companies from April 2023 to June 2025



22 to 24 July 2024 in Bengaluru



19 to 21 August 2024 in Mumbai



23 to 28 September 2024 in Delhi



3 to 5 March 2025 in Delhi



12 to 14 May 2025 in Mumbai



16 to 18 June 2025 in Delhi

Chennai : 15 to 17 September 2025, Ramada Chennai Egmore, Chennai

Timing : 9.00 am to 5.30 pm

TPM training will be followed by CIPM exam on 3rd day of the workshop from 3.00 pm - 5.45 pm

Who should Attend

Professionals at all levels who want to understand the intricacies of Project Management and excel in managing projects and operations, advance their career and contribute towards organizational excellence.

Registration Fee (Includes Training & Certification fee of Rs.12,500)

- Per Person** : Rs. 48,500 plus GST @ 18%
- For 4 to 9 Persons** : Rs. 32,495 per person plus GST @ 18%
- For 10 and above Persons** : Rs. 24,250 per person plus GST @ 18%
- For individuals who are paying on their own** : Rs. 24,250 per person plus GST @ 18%

- Officials from Central / State Governments excluding public sector undertakings are eligible for a **special 50% discount** is offered on the regular registration fee which comes to: **Per Person** : Rs. 24,250 plus GST at 18% total comes to **Rs. 28,615 inclusive of GST.**
- Registration Fee does not include travel, boarding & lodging.
- The registration fee includes both training and the certification fee of Rs. 12,500 for the Certificate In Project Management (CIPM), ISO/IEC17024:2012 accredited credential
- Registration fee is payable to : International Institute of Projects & Program Management (i2P2M)

Adesh Jain, Chairman

International Institute of Projects and Program Management (i2P2M) CIN: U80302UP2008NPL189948

Corp. Office / Reg. Office : 2nd Floor, A-48, Sector 5, Noida 201301, (U.P)

Cell No. : + 9810322048, Office Mobile: +91 9999684623, Tel: (+91-120) 4279719, Email: chairman@i2p2m.com